



# 2015

Annual Report

Regional Corridor  
Development Authority

[www.sarawakscore.com.my](http://www.sarawakscore.com.my)





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Phase 3 of Press Metal Bhd's aluminium smelting plant in Samalaju Industrial Park

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*Samalaju Port in December 2015*



# Introduction





## Message from the Chairman

### SCORE – The Game Changer in Developing Rural Sarawak

*SCORE will become the catalyst of growth for Sarawak, especially in the rural and hinterland areas, by providing greater access and mobility, as well as creating more opportunities in education, employment and business for rural communities in the central region and even beyond, in the northern and southern regions of the State.*

The progress we have witnessed in SCORE has always been attributed to the combination of private and public sector investments, which have grown remarkably since the Corridor's launch in 2008.

For us in RECODA, our main emphasis has always been on coordinating the Federal Government's investments in SCORE, specifically in terms of putting in place the crucial infrastructure for investors from all over the globe, who have decided to set up their operation in the Corridor.

That is the role that RECODA and the State Government must continue to excel in, if we are to attract more investors to our shores and to SCORE.

I am pleased to note that RECODA, together with the various State and Federal Government agencies working on SCORE have been able to collaborate well in ensuring that both public and private sector projects are implemented according to plan.

Apart from realising the economic potential of Sarawak, one of the main motivations for us in implementing SCORE is the promise of progress and development for our people, especially among the rural population.

We are certain that the development opportunities we are creating in the rural and hinterland areas of Sarawak through SCORE, particularly the Growth Nodes and Secondary Growth Centres, will one day enable our rural communities to enjoy greater prosperity.

Currently, the State is intensifying its efforts to prepare our young people, especially those from the rural areas, to take full advantage of the opportunities that SCORE will create.



We are concentrating on technical vocational education and training or TVET so that our human capital is able to meet the demands of SCORE. We see this as something that will be of great benefit to our rural youths.

Our rural communities also stand to benefit from the development of infrastructure for SCORE, as most of the projects will be centred in the rural areas.

As new roads open up new areas in the central region, the greater accessibility created will allow trade to expand as well, creating more business opportunities and also employment opportunities, especially in agriculture and tourism.

Now, as we close the chapter on our projects and initiatives under the 10<sup>th</sup> Malaysia Plan, we look forward to making more headway through our strategies, in line with the 11<sup>th</sup> Malaysia Plan and the Sarawak Economic Transformation Plan (SETP).

We believe that SCORE represents the people's hope for a brighter future for Sarawak. And as the lead agency in the development of SCORE, RECODA will continue to do its best to fulfil Sarawak's aspiration of becoming a high income and advanced State.

**The Right Honourable Datuk Patinggi Tan Sri (Dr.)  
Haji Adenan Haji Satem**  
Chief Minister of Sarawak  
Chairman of RECODA





## Message from the CEO



### SCORE in the Malaysia Plan

*The 10<sup>th</sup> Malaysia Plan period marked a monumental phase of growth for SCORE and as RECODA looks back at its achievements over the past five years, it has set its sights on building upon those foundations for the next stage of development for SCORE.*

The end of 2015 marked the culmination of the 10<sup>th</sup> Malaysia Plan period of implementation, and as we reflect on the achievements of RECODA and SCORE over the past five years, we can see how far we have come in such a short time. Although the launch of SCORE in 2008 was during the 9<sup>th</sup> Malaysia Plan period, it was throughout the implementation of the 10<sup>th</sup> Malaysia Plan that we saw the massive growth of the Corridor.

By the end of 2015, public sector investments totalling more than RM2.3 billion were spent on SCORE infrastructure projects, which started under the 9<sup>th</sup> Malaysia Plan and continued under the 10<sup>th</sup>

Malaysia Plan. In the Samalaju Growth Node, the Government invested in the industrial park, water supply, telecommunications, roads, and the social infrastructure. For Mukah Growth Node, the projects included the construction of the new airport, the Mukah Science Park, and improvements to the water supply. As for the Tanjung Manis Growth Node, focus was placed on developing the Halal Hub and improving the water supply and telecommunications infrastructure. Connectivity throughout the Corridor was also an important focus for RECODA, with roads built or improved to access the Growth Nodes and the HEP areas, and telecommunications being further upgraded.

The start of the Pan Borneo Highway project in 2015 was also another major development for Sarawak and will have a positive impact to improve not only the connectivity in SCORE but the overall progress in the State.

At more than RM30 billion, the approved investments from the private sector over the past seven years, dwarfed the total public sector investments to date. This is an actually ideal

situation for the State to be in, as the success of SCORE depends on it being private sector driven, rather than being dependent on Government funds. The challenge for RECODA and the State Government though is in ensuring the needs of these investors are met, in terms of providing the necessary infrastructure for them, especially during the process of setting up their operations in SCORE.

In 2015, SCORE reached new milestones in its development and one of the most notable was in the energy sector, when the 944 MW Murum HEP was fully commissioned. It was indeed a major boost for the State's efforts in SCORE to have this new HEP ready for the next stage of growth for Sarawak's industrialisation push.

On that note, we are pleased to see the progress made by our investors in Samalaju Industrial Park and in 2015, Sakura Ferroalloys marked another important milestone for SCORE with the commissioning of its ferroalloy plant, which will begin production in 2016.

For RECODA, the milestones reached in 2015 included the completion of projects that will drastically improve the connectivity within the SCORE area. Two of the most significant accomplishments were the completion of the Baleh Bridge project in Kapit and the Mile 32 road project in Bintulu, which connects Samalaju directly with the Pan Borneo Highway and the Bakun and Murum HEPs.

Human capital development, particularly in the context of SCORE, continued to be a major focus for the State in 2015, and in the case of Mukah, the emergence of higher learning institutions in this Growth Node now allows it to accommodate more than 10,000 students a year, in the immediate future. The efforts are not only limited within the borders of SCORE though, as opportunities to pursue Technical Vocational Education and Training (TVET) courses have been expanded throughout the State, as well.

As we head into the 11<sup>th</sup> Malaysia Plan we are confident that with the close cooperation between the State and Federal Governments and the able leadership of our Chairman and Board, RECODA and SCORE will continue to reach more milestones in 2016 and beyond.

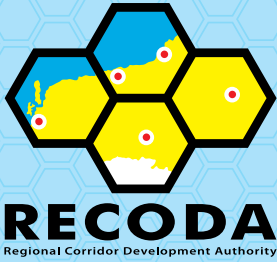


**Tan Sri Datuk Amar Wilson Baya Dandot**  
Chief Executive Officer of RECODA



## RECODA Board of Directors

*From 31 July 2014*



### Chairman

**YAB Datuk Patinggi Tan Sri  
(Dr) Haji Adenan Haji Satem**  
*Chief Minister of Sarawak*



### Deputy Chairman

**YB Datuk Patinggi Tan Sri  
(Dr) Alfred Jabu anak Numpang**  
*Deputy Chief Minister  
of Sarawak  
Minister of Modernisation  
of Agriculture  
Minister of  
Rural Development*

### Board Members



**YB Tan Sri  
Datuk Amar Haji Mohamad  
Morshidi Bin  
Abdul Ghani**  
*State Secretary, Sarawak*



**YBhg Tan Sri  
Dr. Ali Bin Hamsa**  
*Chief Secretary  
to the Government  
of Malaysia*  
*(Appointed: 1 August 2014 -  
31 July 2017)*



**YBhg Dato Sri  
Ahmad Tarmizi Bin  
Haji Sulaiman**  
*State Financial Secretary,  
Sarawak*



**YBhg Datuk  
Dr Rahamat Bivi  
Binti Yusoff**  
*Director General,  
Economic Planning Unit,  
Prime Minister's  
Department*



**YBhg Dato'  
Ahmad Husni  
Bin Hussain**  
*Director General,  
Public Private  
Partnership Unit,  
Prime Minister's  
Department*



**Deputy Chairman**

**YB Datuk Amar Haji  
Awang Tengah Bin Ali Hasan**  
*Resource Planning and  
Environment Minister II  
Industrial Development Minister  
Public Utilities Minister*



**Secretary**

**YBhg Tan Sri Datuk Amar  
Wilson Baya Dandot**  
*Chief Executive Officer,  
RECODA*  
*\* Was RECODA Board Member  
from 1 August, 2008 to  
1 August, 2009 during his tenure as  
State Secretary, Sarawak*



**Advisor**

**YBhg Tan Sri Rafidah Aziz**  
*Non-executive  
Independent Chairman,  
AirAsia X Sdn Bhd*

**Board Members**



**YBhg Tan Sri  
Dr Mohd Irwan Serigar  
Bin Abdullah**  
*Secretary General  
of Treasury,  
Ministry of Finance,  
Malaysia*



**YBhg Datu Haji Ismawi  
Bin Haji Ismuni**  
*Director,  
State Planning Unit,  
Chief Minister's Department,  
Sarawak*



**YBhg Dato' Azman Mahmud**  
*Chief Executive Officer,  
Malaysian Investment  
Development Authority  
(Appointed: 1 August 2014 -  
31 July 2017)*



**YBhg Tan Sri  
Mohd Hassan Marican**  
*Chairman and  
Chief Executive Officer,  
MH Marican Advisory  
Sdn Bhd*



The committees in RECODA perform functions that ensure the smooth running of its operations, and to a greater extent they also contribute towards the successful implementation of projects in SCORE.

Although the functions and responsibilities vary from one committee to the next, their collective efforts are directed towards the same goal of realising the potential of SCORE.

The emphasis of each of these committees is therefore on creating a more efficient and effective world-class organisation capable of living up to the expectations of SCORE’s stakeholders.



## RECODA Establishment Committee



**1. Tan Sri Datuk Amar Haji Mohamad Morshidi Bin Abdul Ghani**  
State Secretary  
Chairman

**2. Dato Sri Ahmad Tarmizi Bin Haji Sulaiman**  
State Financial Secretary  
Member

**3. Datu Haji Ismawi Bin Haji Ismuni**  
Director, State Planning Unit  
Chief Minister's Department  
Member

**4. Tan Sri Datuk Amar Wilson Baya Dandot**  
Chief Executive Officer, RECODA  
Member

**5. Dr Sabariah Putit**  
Director, State Human Resource Unit  
Chief Minister's Department  
Member

**6. Mr Voon Kuet San**  
Head of Administration and  
Human Resource Department, RECODA  
Secretary

The Establishment Committee shall be responsible for the following functions and duties:

1. Appointment of all grades of new staff except statutory posts as stipulated in the Ordinance
2. Promotion of Employees from one grade to a higher grade carrying a different scale
3. Demotion and dismissal of employees
4. Establishment of new posts and abolishment of redundant posts
5. Upgrading and re-designation of existing posts
6. Staff welfare matters
7. Acting and covering duties



## RECODA Finance and Investment Committee



**1. Dato Sri Ahmad Tarmizi Bin Haji Sulaiman**  
State Financial Secretary  
Chairman

**3. Tan Sri Datuk Amar Wilson Baya Dandot**  
Chief Executive Officer, RECODA  
Member

**5. Ms Liew Ching Ping**  
Finance Officer, RECODA  
Secretary

**2. Datu Haji Ismawi Bin Haji Ismuni**  
Director, State Planning Unit  
Chief Minister's Department  
Member

**4. Datu Jumastapha Bin Lamat**  
State Accountant General  
Member

The Finance and Investment Committee shall be responsible for the following functions and duties:

1. Approve proposals for commercial projects and investment in new and/or existing companies
2. Examine the operating, capital expenditure and investment estimate
3. Oversee and supervise the fund of the Authority and authorise any single expenditure up to RM500,000
4. Appraise and evaluate Authority's performance
5. Consider the financing of the Authority's working capital
6. Determine borrowings and loan portfolio
7. Provide allowance for doubtful debts and make recommendation for bad debts written-off
8. Recommend proper account system and financial control to the Board Members
9. Consider tender and determine the tender, purchase and quotation
10. Decide awards and dispose of tenders
11. Secretarial specifically handle the tender minutes
12. Regulate the tender procedure





## RECODA Audit Committee



- 1. Dato Sri Ahmad Tarmizi Bin Haji Sulaiman**  
*State Financial Secretary*  
Chairman
- 2. Ms Grace Hii Hui Hing**  
*Director, Internal Audit Unit*  
*Chief Minister's Department*  
Deputy Chairman

- 3. Datu Haji Ismawi Bin Haji Ismuni**  
*Director, State Planning Unit*  
*Chief Minister's Department*  
Member
- 4. Tan Sri Datuk Amar Wilson Baya Dandot**  
*Chief Executive Officer, RECODA*  
Member

- 5. Datu Laura Lee Ngien Hion**  
*Deputy State Financial Secretary*  
Member
- 6. Datu Jumastapha Bin Lamat**  
*State Accountant General*  
Member
- 7. Mr Siten Siam**  
*Head of Internal Audit, RECODA*  
Secretary

To provide assistance to the Board in fulfilling its fiduciary responsibilities relating to corporate accountability and reporting practices.

**Accountabilities:**

- 1. Assess the processes relating to its risks and control environment
- 2. To oversee financial reporting, internal control of the Authority
- 3. To evaluate the internal and external audit processes

**Duties:**

- 1. Oversee the internal audit function and approve annual audit plan
- 2. Review Internal Audit reports and consider major findings and management response
- 3. Ensure affirmative action is taken by the auditee
- 4. Review draft audited financial statements
- 5. Review the maintenance of an effective internal control system
- 6. Review accounting policies and reporting requirements
- 7. Institute efficiency reviews and effectiveness of control
- 8. Initiate special audit and investigation
- 9. Perform other related duties



## RECODA Tender Board 'A'



- |                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>1. Tan Sri Dr Mohd Irwan Serigar Bin Abdullah</b><br/><i>Secretary General, Treasury</i><br/>Chairman</p> <p><b>2. Tan Sri Datuk Amar Haji Mohamad Morshidi Bin Abdul Ghani</b><br/><i>State Secretary</i><br/>Alternate Chairman</p> <p><b>3. Tan Sri Datuk Amar Wilson Baya Dandot</b><br/><i>Chief Executive Officer, RECODA</i><br/>Member</p> | <p><b>4. Dato Sri Ahmad Tarmizi Bin Haji Sulaiman</b><br/><i>State Financial Secretary</i><br/>Member</p> <p><b>5. Dato' Ahmad Husni Bin Hussain</b><br/><i>Director General, Public Private Partnership Unit</i><br/><i>Prime Minister's Department</i><br/>Member</p> <p><b>6. Datu Jabidah Binti Monseri</b><br/><i>Federal Financial Officer, Treasury Malaysia, Sarawak</i><br/>Member</p> | <p><b>7. Mr Zuraimi Bin Haji Sabki</b><br/><i>Director, Public Works Department, Sarawak</i><br/>Member</p> <p><b>8. Mr Dawend Jiwan</b><br/><i>Head of Project Management Department RECODA</i><br/>Secretary</p> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

To evaluate and approve tenders for supplies, services and/or works ranging in value from RM30 million to RM100 million.



## RECODA Tender Board 'B'



**1. Tan Sri Datuk Amar Wilson Baya Dandot**  
*Chief Executive Officer, RECODA*  
Chairman

**2. Chief Investment Officer**  
*RECODA*  
Alternate Chairman

**3. Dato Sri Ahmad Tarmizi Bin Haji Sulaiman**  
*Representative,*  
*State Financial Secretary's Office*  
Member

**4. Dato' Ahmad Husni Bin Hussain**  
*Representative,*  
*Public Private Partnership Unit*  
*Prime Minister's Department*  
Member

**5. Mr Zuraimi Bin Haji Sabki,**  
*Representative,*  
*Public Works Department, Sarawak*  
Member

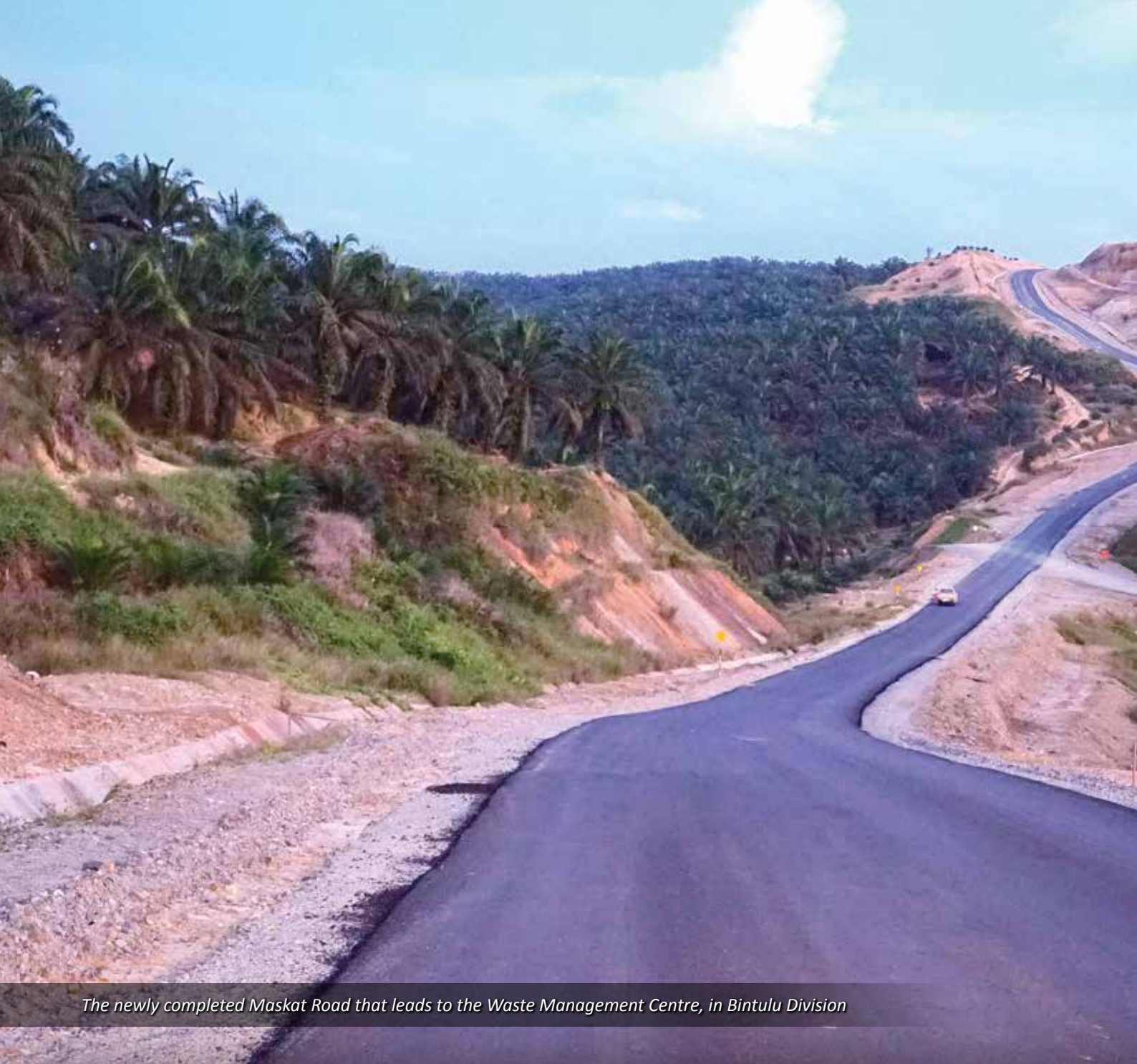
**6. Representative,**  
*Federal Financial Office Sarawak/*  
*Ministry of Finance, Malaysia*  
Member

**7. Mr Dawend Jiwan**  
*Head of Project Management Department*  
*RECODA*  
Secretary

To evaluate and approve the procurement of supplies, services and/or works valued at up to RM30 million.

To evaluate and approve consultancy services:

1. For physical development projects, up to RM15 million with unlimited project cost;
2. For physical and non-physical studies, up to RM15 million; and
3. For surveys (land and soil) and environmental works, up to RM5 million.



*The newly completed Maskat Road that leads to the Waste Management Centre, in Bintulu Division*



# SCORE Overview





# SCORE Area

HEPs, Growth Nodes  
National Parks and Plantations

**LEGEND**

- SCORE Growth Nodes
- HEP Plant
- HEP Reservoirs
- Proposed Access Road to HEP
- SCORE Boundary
- Penan Settlements
- Rural Service Centres

**Administrative HQs**

- Divisional
- District
- Sub-District
- Settlements

**Road Network**

- Road Network
- Logging Road
- Main Logging Road

**Administrative Boundaries**

- International
- State
- Division
- District
- Subdistrict
- Rivers

**Other Features**

- Resettlement Areas
- Samalaju Area
- Rural Growth Centres (RGC)
- Agriculture Plantation
- Forest Plantation
- National Park

**Sources**

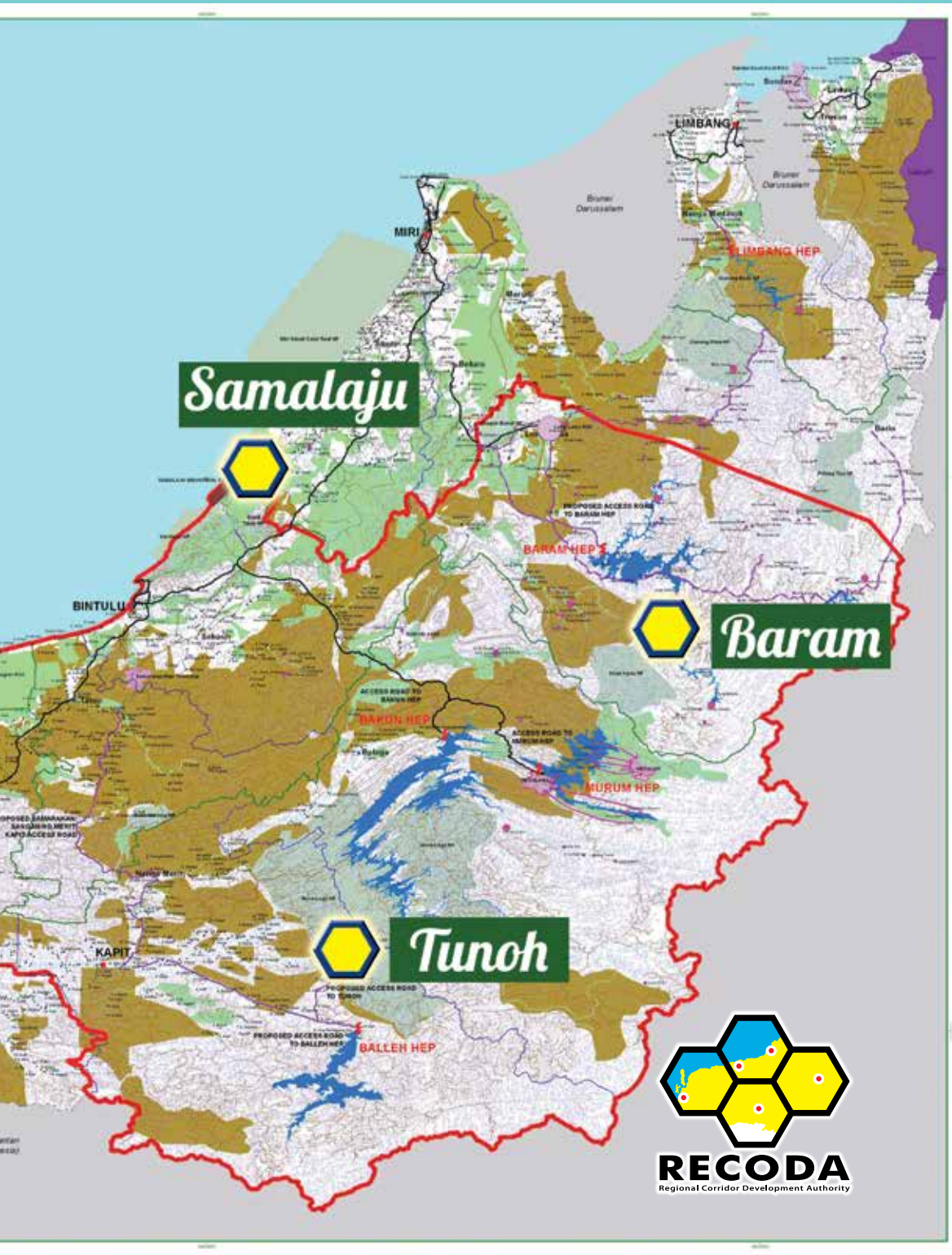
1. Administrative Areas/SummaryHQ & Towns, Settlements, L&T Top Map, 1:25,000
2. Roads, JRC, 1:25,000, 2011
3. Logging Road & Main Forest Road, 1:25,000, 2014
4. Forest, L&T Top Map, 1:25,000
5. MSP Administrative, Study Report, 2013
6. JRC, Study Report, 2014
7. Plantation, Various Agencies, 1:25,000, 2010
8. Resettlement Areas, Study Report S&A, Chairman Amendment 22, July 2012

**SCORE**  
The Map was compiled using the Sarawak Forest Sector Development Plan

**Digital Spatial Information Management Sector**  
State Planning Unit  
Chief Minister's Department  
Sarawak

printed on 04 Oct 2015







## 10 Priority Industries

### Trigger Industry

The 10 Priority Industries\* of SCORE are the industries that will have the highest economic impact on Sarawak and thus will be given priority focus when it comes to planning for physical development, investment promotions and marketing.

1

#### Aluminium Industry

The large potential markets for aluminium products include China, the countries in ASEAN and the local Malaysian market.



2

#### Oil-based Industry

Downstream petrochemical investments in Samalaju could take advantage of SCORE's potential in this industry.



3

#### Steel Industry

SCORE will have abundant reserves of energy for this energy-intensive industry.



4

#### Glass Industry

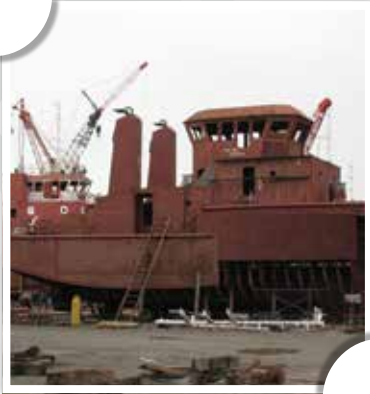
The relevant segments in this industry are float glass making; downstream activities involving automotive components and construction components.



#### Trigger Industry

\* The 10 Priority Industries were conceptualised in 2007





### 5 Marine Engineering Industry

With the development of SCORE, this industry is set to grow at a greater pace, especially in the Central Region of Sarawak that has a strong boat-building tradition and culture.



### 6 The Palm Oil Industry

The palm oil industry within SCORE will develop further due to its proximity to growth markets, namely Greater China, and also due to the strong and steady global demand.



### 7 Livestock Industry

The rising demand for poultry in the local and key neighbouring markets will create opportunities for investors keen to focus on this industry.



### 8 Timber-based Industry

To increase value-addition to SCORE, emphasis will be placed on promoting value-added timber processing.



### 9 Aquaculture Industry

This industry has unlimited long-term growth potential in SCORE, especially as aquaculture technology continues to improve.



### 10 Tourism Industry

New tourism development opportunities will emerge in SCORE with the development of hydro power lakes and the opening up of the hinterland.



*The newly completed Baleh Bridge in December 2015*



# Highlights in 2015



The highlights for SCORE in 2015 encompassed achievements in the public and private sector that will further propel development in the Corridor and bring it ever closer to achieving its objectives.

Among the highlights are the public sector infrastructure projects that saw completion in 2015 and also the projects that got off the ground.

Significant milestones were also reached by the private sector with the start of construction for new production facilities throughout SCORE.





## Highlights in 2015



Completion of Baleh Bridge in Kapit Division leading to Tunoh Growth Node and Baleh HEP.



Completion of Mile 32 Road connecting to the Pan Borneo Highway, Bakun HEP and Murum HEP.



Completion of Samalaju Raw Water Intake facility.



Start of construction for Mukah Water Supply project.



Start of full operations for Murum HEP.



## Highlights in 2015



Launch of Huchems in Kidurong, Bintulu by Chief Minister  
YAB Datuk Patinggi Tan Sri (Dr) Haji Adenan Haji Satem



Water supply to new UiTM Campus in Mukah.



POIC in Tanjung Manis, a joint-venture between STIDC and KTS



Start of construction of Integrated Highland Agriculture Station (IHAS), Baram.



Launch of Rinwood Biomass power plant in Mukah.



*Artist's impression of proposed Long Lama Bridge*

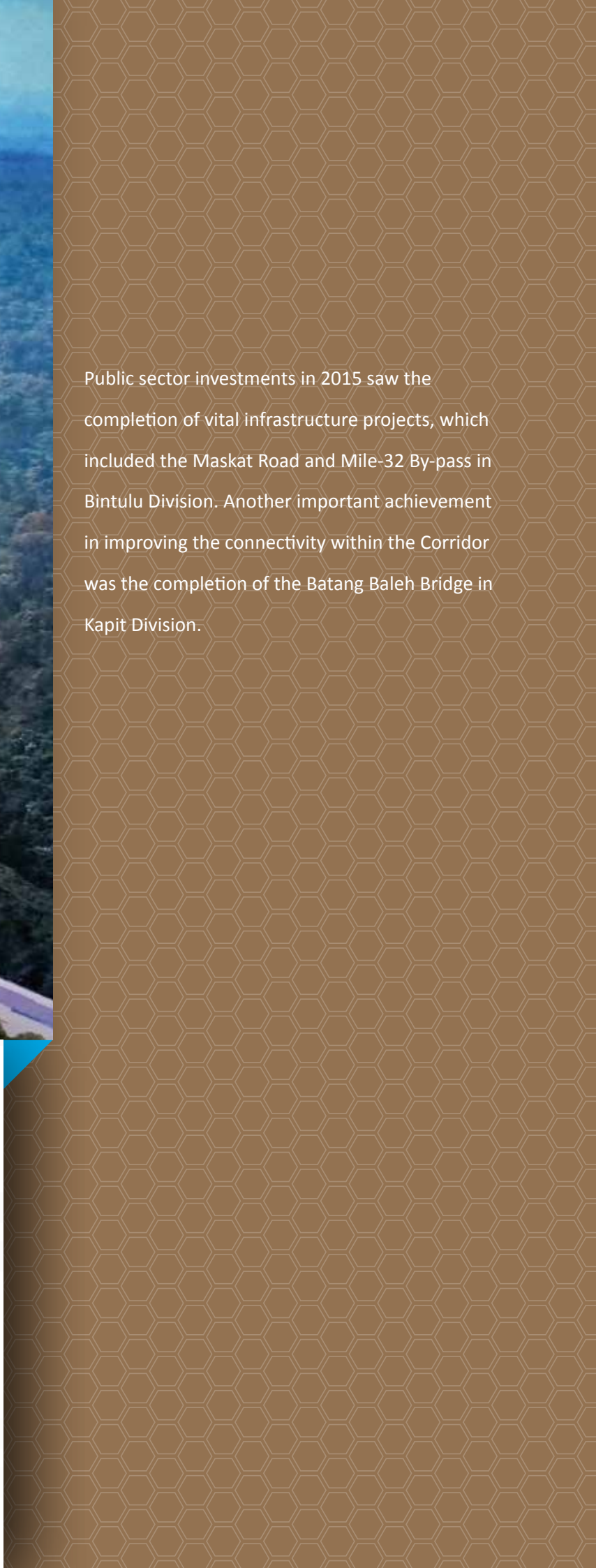


# Progress in Public Sector Investments





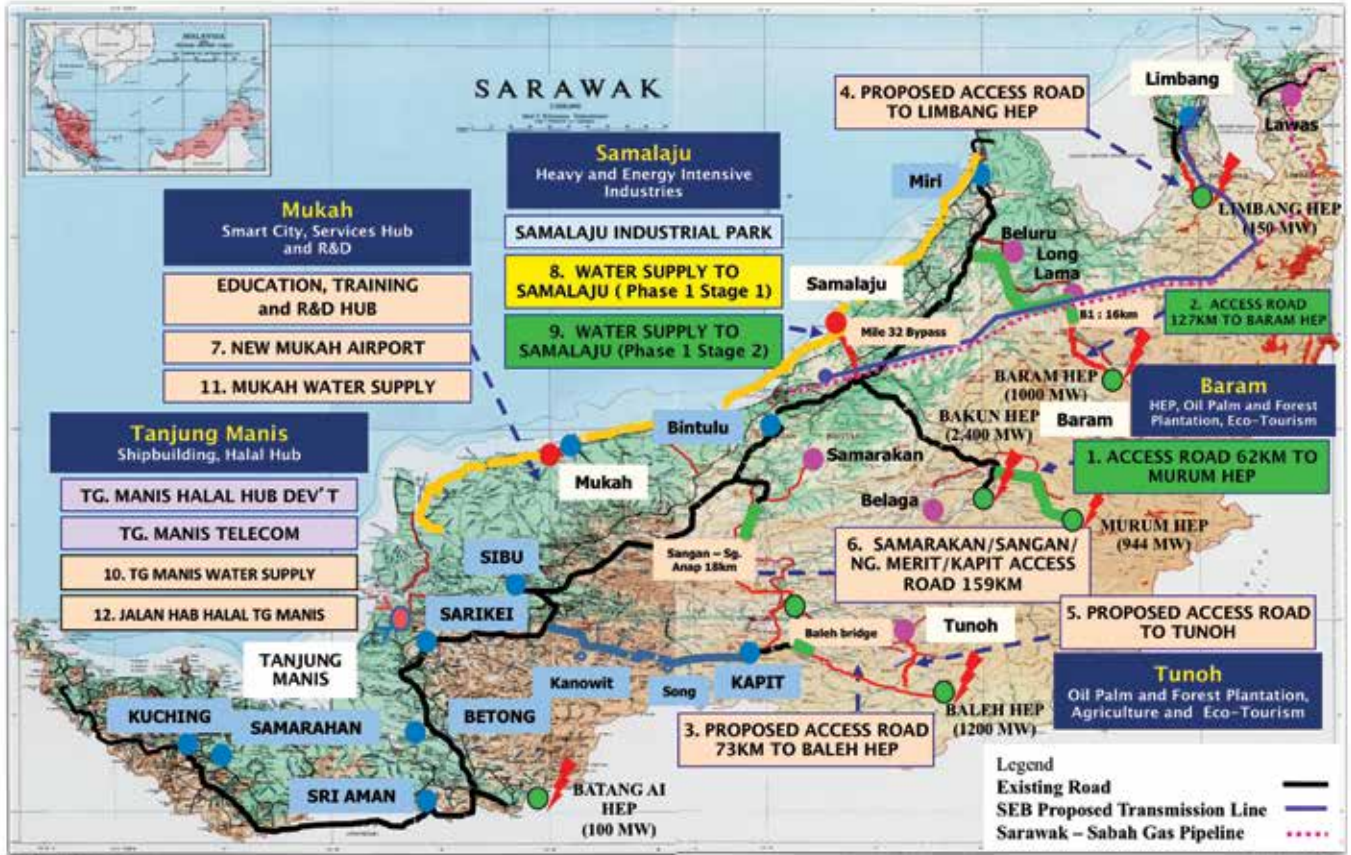
Public sector investments in 2015 saw the completion of vital infrastructure projects, which included the Maskat Road and Mile-32 By-pass in Bintulu Division. Another important achievement in improving the connectivity within the Corridor was the completion of the Batang Baleh Bridge in Kapit Division.





# SCORE 2015 Highlights

## SCORE Development Projects Map



Total Funds Received under the 9<sup>th</sup> Malaysia Plan and 10<sup>th</sup> Malaysia Plan  
**RM2,375,860,000**

Total Expenditure (2008 – 2015)  
**RM2,335,940,000 (98.3%)**



Total Cash Balance  
**RM39,920,000 (1.7%)**

Total Cash Balance with RECODA  
**RM58,750,000**

| Summary of Total Disbursement and Expenditure | Total Disbursement as at 31 December 2015 (RM) | Expenditure as at 31 December 2015 (RM) |
|-----------------------------------------------|------------------------------------------------|-----------------------------------------|
| JKR                                           | 1,795,061,390.39                               | 1,719,318,574.10                        |
| BDA                                           | 521,950,589.06                                 | 519,643,162.38                          |
| STIDC                                         | 54,990,000.00                                  | 45,581,464.00                           |
| KONSORTIUM                                    | 2,108,792.07                                   | 2,108,792.07                            |
| SACOFA                                        | 1,500,000.00                                   | 1,500,000.00                            |
| DOA (Jabatan Pertanian Sarawak)               | 1,000,000.00                                   | –                                       |
| <b>Total (RM)</b>                             | <b>2,376,610,771.52</b>                        | <b>2,288,151,992.55</b>                 |

## 9<sup>th</sup> Malaysia Plan

|   | Project Name                              | Project Cost (RM)    | Total Funds Received (RM) | Expenditure in 2015 (RM) | Committed Contract Sum (RM) | Disbursed to Agencies (RM) | Accumulated Total Expenditure (RM) |
|---|-------------------------------------------|----------------------|---------------------------|--------------------------|-----------------------------|----------------------------|------------------------------------|
| 1 | 62 km Murum HEP Road                      | 733,000,000          | 512,450,000               | 37,690,000               | 670,300,000                 | 692,200,000                | 690,450,000                        |
| 2 | 127 km Baram HEP Road                     | 823,000,000          | 235,800,000               | 11,890,000               | 343,830,000                 | 235,800,000                | 231,490,000                        |
| 3 | Samalaju Water Supply                     | 100,000,000          | 100,000,000               | 0                        | 100,000,000                 | 99,570,000                 | 99,570,000                         |
| 4 | Samalaju Industrial Park                  | 300,000,000          | 267,000,000               | -4,400,000               | 267,000,000                 | 259,540,000                | 256,290,000                        |
| 5 | 159 km Samarakan/Sangan/Kapit Access Road | 1,805,000,000        | 230,000,000               | 36,250,000               | 262,500,000                 | 175,600,000                | 187,560,000                        |
| 6 | 73 km Baleh HEP Road, Kapit               | 1,475,000,000        | 116,500,000               | 28,660,000               | 121,740,000                 | 108,340,000                | 103,170,000                        |
| 7 | 22 km Limbang HEP Road                    | 171,000,000          | 30,000,000                | 0                        | 30,000,000                  | 11,900,000                 | 8,260,000                          |
| 8 | Tunoh Road, Kapit                         | 561,000,000          | 12,700,000                | 0                        | 25,900,000                  | 9,960,000                  | 9,400,000                          |
| 9 | New Mukah Airport                         | 600,000,000          | 64,800,000                | 6,040,000                | 64,800,000                  | 64,800,000                 | 46,040,000                         |
|   | <b>TOTAL</b>                              | <b>6,568,000,000</b> | <b>1,569,250,000</b>      | <b>116,130,000</b>       | <b>1,886,070,000</b>        | <b>1,657,710,000</b>       | <b>1,632,230,000</b>               |

## 10<sup>th</sup> Malaysia Plan

|    | Project Name                               | Project Cost (RM)    | Funds Received in 2015 (RM) | Expenditure in 2015 (RM) | Committed Contract Sum (RM) | Total Funds Received (RM) | Disbursed to Agencies (RM) | Total Expenditure (RM) |
|----|--------------------------------------------|----------------------|-----------------------------|--------------------------|-----------------------------|---------------------------|----------------------------|------------------------|
| 1  | Tanjung Manis Halal Hub Telecommunications | 35,000,000           | 7,100,000                   | 0                        | 5,400,000                   | 27,900,000                | 7,090,000                  | 5,390,000              |
| 2  | Tanjung Manis Halal Hub Water Supply       | 480,000,000          | 2,500,000                   | 0                        | 0                           | 35,000,000                | 0                          | 0                      |
| 3  | Tanjung Manis Halal Hub Development        | 100,000,000          | 4,500,000                   | 16,780,000               | 52,920,000                  | 55,500,000                | 37,900,000                 | 40,190,000             |
| 4  | Tanjung Manis Halal Hub Roads              | 450,000,000          | 7,000,000                   | 9,800,000                | 45,890,000                  | 55,000,000                | 55,000,000                 | 50,120,000             |
| 5  | Mukah Science Park                         | 238,000,000          | 0                           | 0                        | 3,000,000                   | 4,000,000                 | 1,660,000                  | 1,660,000              |
| 6  | Mukah Water Supply                         | 207,000,000          | 20,000,000                  | 0                        | 188,430,000                 | 99,000,000                | 71,000,000                 | 92,320,000             |
| 7  | New Mukah Airport                          | 341,000,000          | 41,000,000                  | 0                        | 133,000,000                 | 60,500,000                | 72,000,000                 | 80,950,000             |
| 8  | Samalaju Water Supply                      | 371,600,000          | 33,960,000                  | 0                        | 144,200,000                 | 207,960,000               | 154,000,000                | 150,980,000            |
| 9  | Samalaju Industrial Park                   | 1,421,900,000        | 6,610,000                   | 82,220,000               | 258,630,000                 | 182,750,000               | 232,410,000                | 225,480,000            |
| 10 | Mile 32 By-pass, Bintulu                   | 77,000,000           | 0                           | 25,070,000               | 64,500,000                  | 67,000,000                | 30,000,000                 | 55,620,000             |
| 11 | SACOFA Infrastructure                      | 0                    | 0                           | -2,000,000               | 2,000,000                   | 2,000,000                 | 1,500,000                  | 0                      |
| 12 | Samalaju Social Infrastructure             | 87,000,000           | 0                           | -9,000,000               | 8,650,000                   | 10,000,000                | 5,000,000                  | 1,000,000              |
|    | <b>TOTAL</b>                               | <b>3,808,500,000</b> | <b>122,670,000</b>          | <b>122,870,000</b>       | <b>906,620,000</b>          | <b>806,610,000</b>        | <b>667,560,000</b>         | <b>703,710,000</b>     |

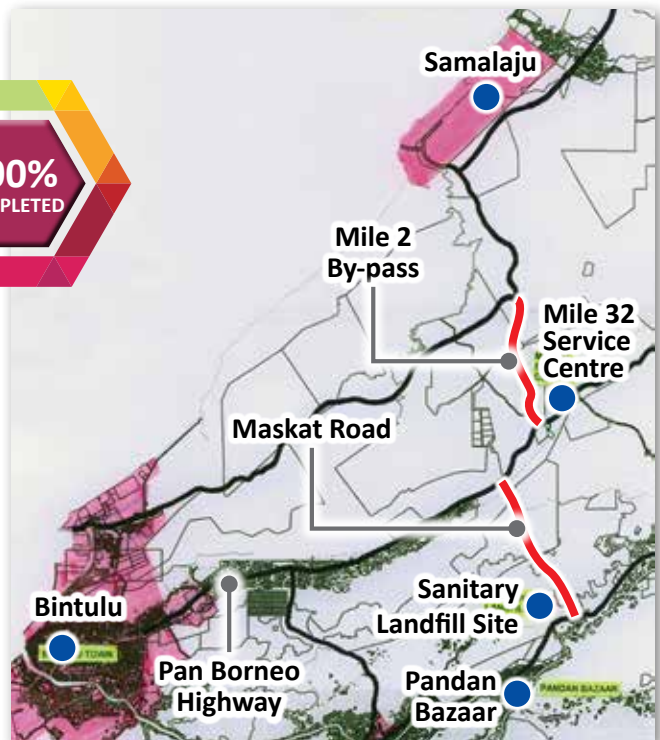


## Road Infrastructure Works



### Mile 32 By-pass

This project, which involved the construction of a 9.5 km road, was completed in June 2015. It provides a direct link to the Pan Borneo Highway and access to the Bakun and Murum HEPs.



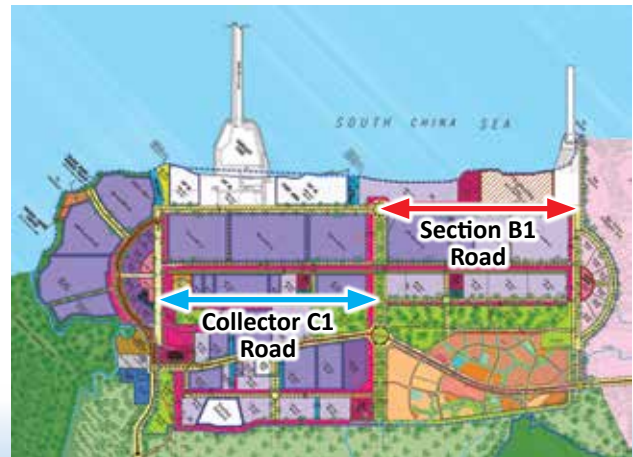
## Maskat Road

Completion of this road in 2015 will connect Samalaju Industrial Park with the Waste Management Centre in Maskat, which is part of the new cutting-edge Integrated Waste Management System that will also include a Waste Transfer Station in Samalaju.



### Samalaju Industrial Park Road Network

The construction of the **Section B1 Road** (Phase 3 – Stage 1), which involved building 5.5 km of dual carriageway and sewerage, was 75.2% complete.

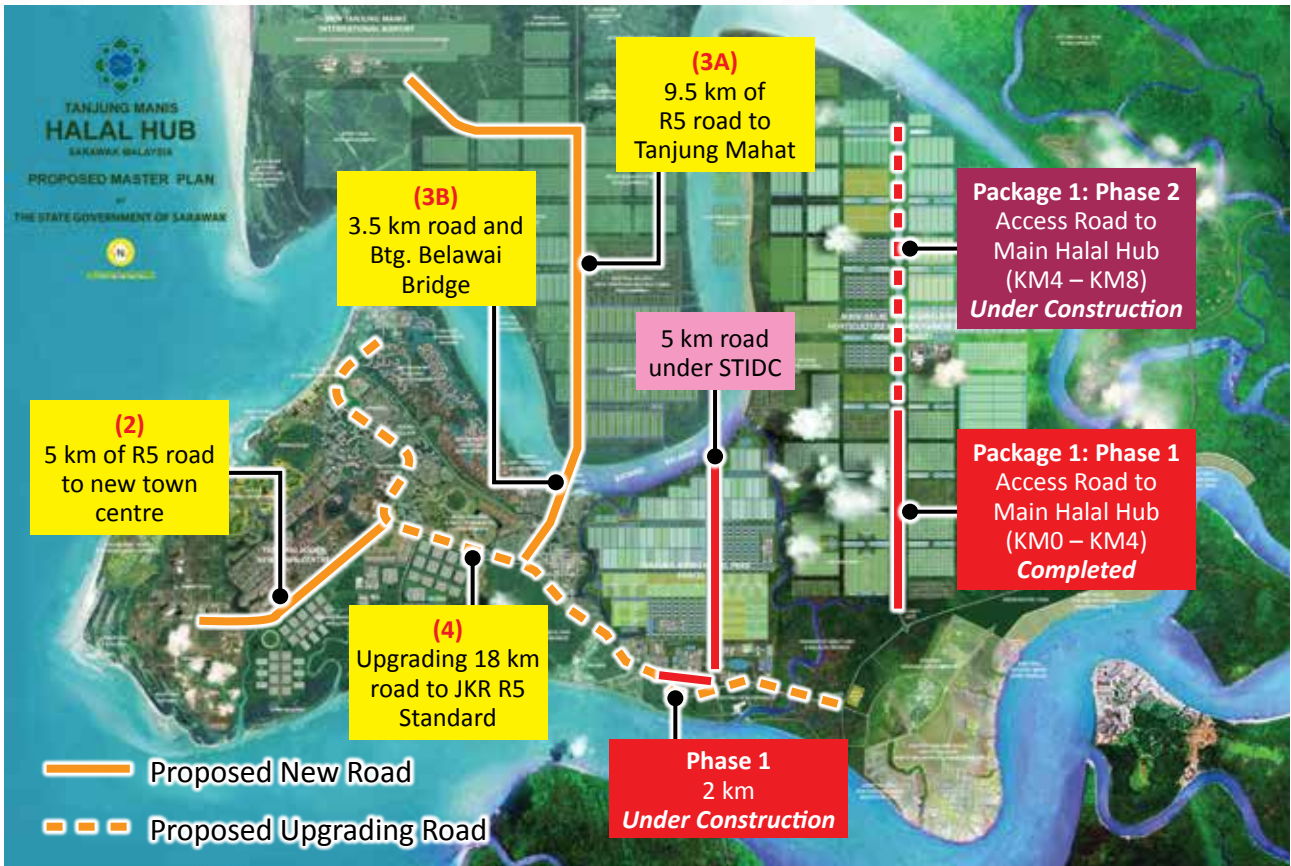


The construction of the **Collector Road C1** (Phase 3 – Stage 3) was 77.0% complete, as of December 2015.



### Tanjung Manis Halal Hub Development Access Road

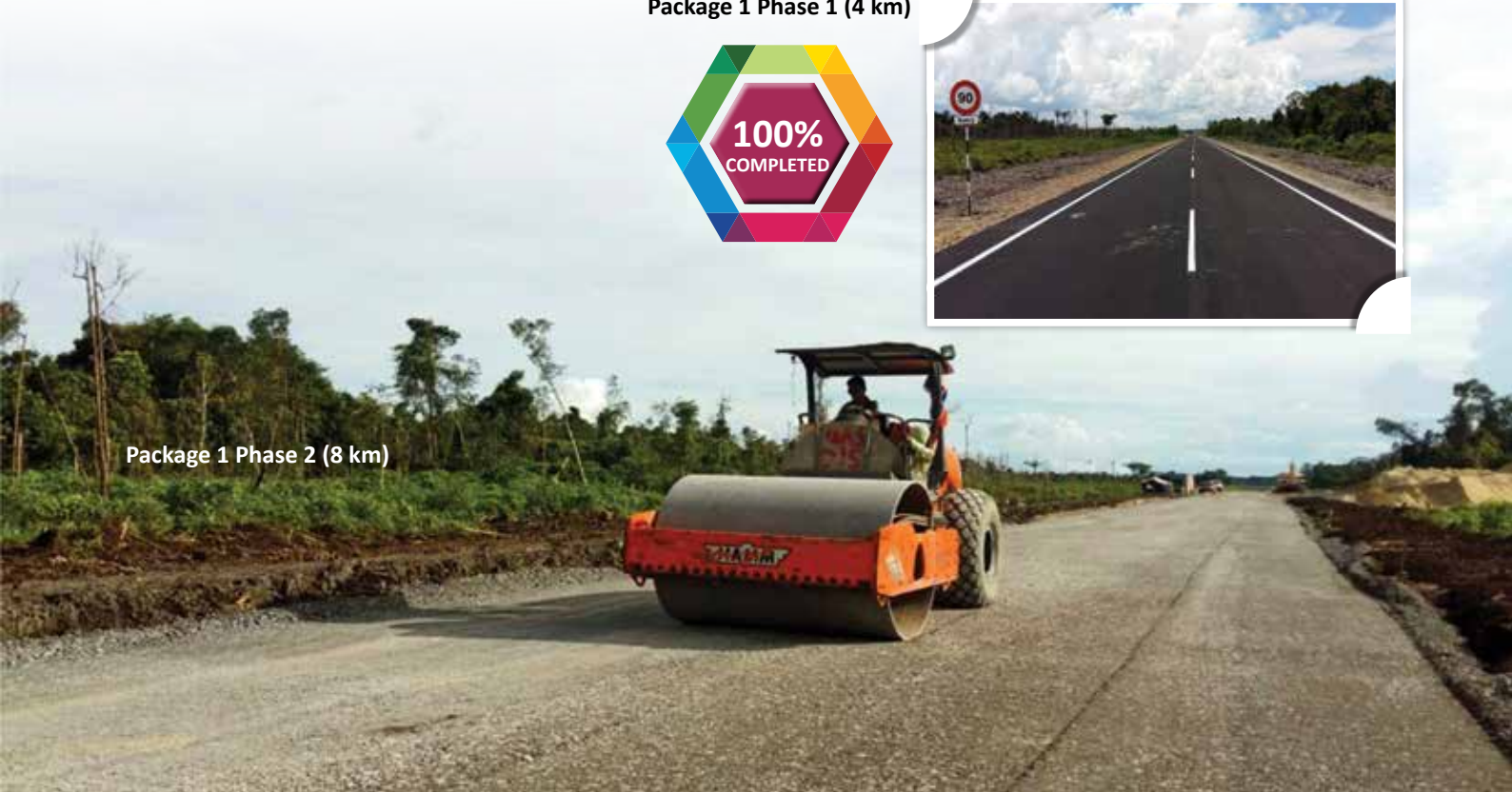
The construction of a 5 km access road (Parcel 1) to the Tanjung Manis Halal Hub was 75.4% complete in 2015. The project involved putting in place road bases, road pavements and road furniture; water reticulation system; electrical and telecommunication infrastructure; and water retention facility.



Package 1 Phase 1 (4 km)



Package 1 Phase 2 (8 km)



### Samarakan/Sangan/Nanga Merit/Kapit Access Road

Package A (Section 1A) of this project was 77.7% complete, as of December 2015. This particular package involved building the first 18.2 km stretch of road, of the 68 km of new roads from Sangan to Sungai Anap.





### Batang Baleh Bridge

The first phase of the bridge construction project was 100% complete in September 2015. It marked another important milestone in improving the connectivity in the SCORE region, particularly in Kapit Division. The bridge is also expected to open up the region for greater development particularly boosting agriculture and other economic activities.





## Water Supply Infrastructure Works

### Samalaju Raw Water Intake

The project to construct the Sungai Similajau raw water intake and associated facilities (Phase 1 – State 3A) was 100% completed in July 2015.



### Mukah Water Supply

Upgrading works on the existing water treatment plant and associated facilities (Package 1 – Phase 2) was 41.9% complete in 2015.



As for the upgrading works on the Tingkas intake pumping system and associated facilities that included raw water pumping from Tingkas to Penakub (Package 2 – Phase 2), the project was 60.8% complete.



Projects related to the new booster stations, reservoirs, delivery main, reticulation pipelines and associated facilities (Package 3 – Phase 2) were 47.9% complete.





## Airport Construction Works



*Artist's impression of proposed Mukah New Airport (Scheme 2)*

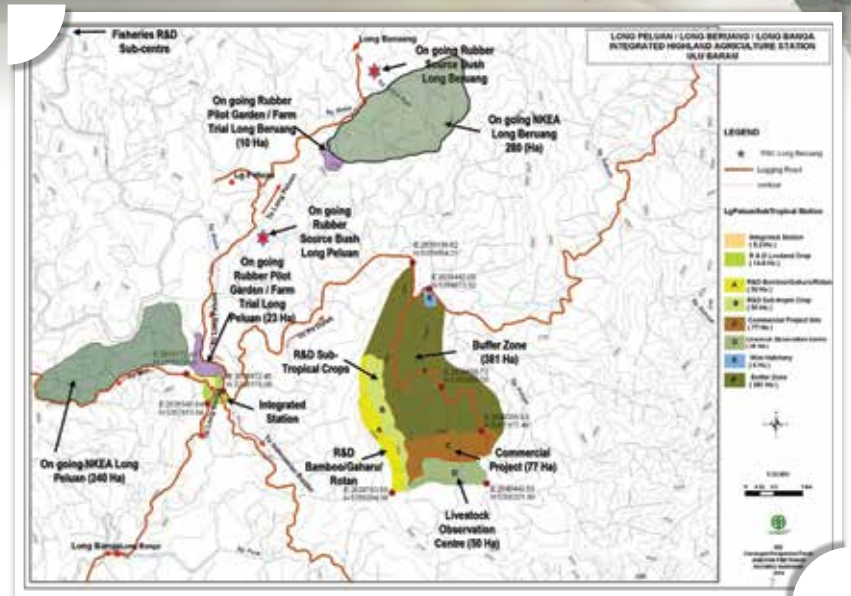
### New Mukah Airport

Construction of the new airport consisted mainly of earthworks, which was 71.3% complete.





## Integrated Highland Agriculture Station (IHAS), Baram



The station is an initiative of the Department of Agriculture, with the objective of generating better income and improving the standard of living of the local population. This will be achieved through agriculture and socio-economic development projects and programmes.

The station will support agriculture development in the area and agriculture extensions to nearby villages. It will also support R&D activities on sub-tropical crops and fisheries conservation.

Development of the IHAS will be the trigger and promote R&D support to open the highland area for agriculture in Baram, and has the potential to turn into the “new Kundasang and Cameron Highlands”.

The IHAS will consist of three government agencies: Department of Agriculture, Immigration Department, and General Operations Force of the Royal Malaysian Police.

Land allocation for the project was approved in 2015 and implementation is expected in early 2016.



Bario Highland © Datu Ose Murang





*Pertama Ferroalloys' plant in Samalaju Industrial Park*



# Progress in Private Sector Investments



The private sector continued to lead the way in developing the potential of SCORE through various projects in the energy sector and also the heavy industries sector.





## Murum HEP



### Murum HEP

Sarawak Energy Bhd commissioned its 944MW Murum HEP in June, when all its four turbines were fully operational.



## Balingian Coal-fired Power Plant

In August, the State Government awarded Sarawak Energy Bhd with three General Prospecting Licences (GPL) for coal exploration in the Balingian area, to ensure supply for the new 600MW Balingian Coal-Fired Power Plant. Set for completion by 2018, the plant will require 3.2 million tonnes of coal per year. It is the first coal-fired plant in Malaysia to be built with a Circulating Fluidized Bed (CFB) boiler, which is the latest in clean technology. Built as a mine-mouth plant, it is strategically located to reduce logistic costs for transporting the coal.







## Samalaju Port



### Samalaju Port

In 2015, Samalaju Port operated with interim facilities, which included two wharves and a roll-on roll-off ramp that are capable of handling up to four million tonnes of cargo annually. Catered for handymax and handysize vessels, Samalaju Port is scheduled for full completion in 2017.

It is expected to handle six million tonnes of cargo in the first year of its operation. Works packages implemented in 2015 included capital dredging and reclamation; breakwater and associated works; wharf and associated works; electrical works and navigation aids system; conveyor system facilities; and administrative building and associated works.



## Investors in Samalajau Industrial Park



### ▲ Tokuyama

Tokuyama's second plant underwent a periodic maintenance in October and resumed production in December. For its 2015 Financial Year, Tokuyama produced 5,000 tonnes of polycrystalline silicon in Samalaju.

### Pertama Ferroalloys

With the progress made on its plant in Samalaju, Pertama Ferroalloys looks set to start its ferrosilicon production in 2016. ▼





▲ **Press Metal Samalaju**

The completion of Press Metal’s expansion plan, namely Phase 3 of its plant in Samalaju will add another 320,000 metric tonnes to its capacity. By the end of 2016, it is expected that Press Metal’s total production capacity, from its plants in Samalaju and Mukah, will reach 760,000 metric tonnes.

**OM Materials**

Construction of Phase 1 of the ferrosilicon alloy smelting plant in Samalaju was fully completed in 2015. This phase comprised of eight main workshops equipped with 16 units of 25.5 MVA furnaces with a annual production capacity of 308,000 tonnes. ▼



### Sakura Ferroalloys

With the completion of its plant in 2015, Sakura Ferroalloys looks set to begin production in the first half of 2016. The plant aims to manufacture 110,000 tonnes of high carbon ferro-manganese and 70,000 tonnes of silicon manganese per annum.





## Samalaju Eco Park Township



The 810-hectare Samalaju Eco Park is a township developed by Samalaju Properties Sdn Bhd. The first phase of its residential buildings, comprised of 160 units of apartment blocks, is scheduled for completion in 2016. Land clearing and earthworks for the commercial centre of the township were done in 2015. Construction works have also started on the canal project, which will be the main feature of the commercial centre.

### Samalaju Central

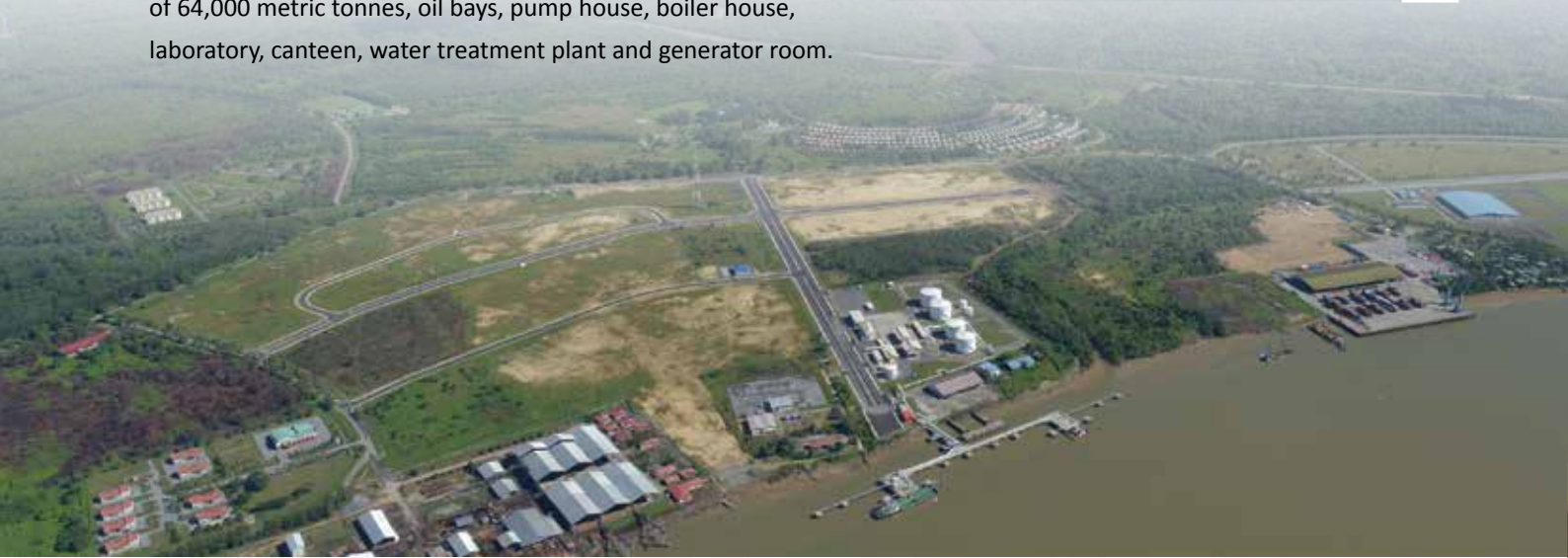
Samalaju Properties started work on Phase 1 of the Samalaju Central Project, which is targeted to be ready by the end of 2016. Samalaju Central would have 129 units of commercial shoptots, a food emporium, a transportation hub, semi-detached light industrial buildings and vacant industrial lots.





## POIC in Tanjung Manis

The joint-venture between Sarawak Timber Industry Development Corporation (STIDC) and KTS Group of Companies focused on running a Palm Oil Bulking Storage facility in the Tanjung Manis Palm Oil Industrial Cluster (POIC). The facility, which sits on 12.74 hectares, will have 16 storage tanks with maximum capacity of 64,000 metric tonnes, oil bays, pump house, boiler house, laboratory, canteen, water treatment plant and generator room.



## Rinwood Biomass Power Plant

The Chief Minister launched this project in 2015, which involved the construction of a 10MW biomass power plant, situated in the Mukah Growth Node. The source of the renewable energy is palm oil biomass from Rinwood Pelita Plantation that includes empty fruit bunch, palm kernel shell, mesocarp fibre and biogas from palm oil mill effluent.





## Huchems

In July 2015, the Chief Minister officiated at the groundbreaking ceremony of Huchems Fine Chemical Corporation plant in Tanjung Kidurong, Bintulu.

Construction of the plant is expected to begin by the first half of 2016, with plans to complete construction by 2018 and start commercial production in the first half of 2019.

Once completed, the plant will produce up to 600,000 tonnes of ammonia, 400,000 tonnes of nitric acid and 200,000 tons of ammonium nitrate annually.

The project will provide about 400 new direct employment opportunities in highly skilled jobs, which will make up 91 per cent of the jobs created.





## SCORE Milestones

### 2006

Ordinance to set up RECODA passed in DUN

### 2007

The State Government commissioned a study by international consultants Arthur D. Little, for the establishment of SCORE

### 2008



State Planning Unit as Interim Secretariat prior to establishment of RECODA office



Launch of SCORE by former Prime Minister YBhg Tun Abdullah Ahmad Badawi

### 2009



Launch of Tanjung Manis Halal Hub on 18 February, 2009



Establishment of RECODA office and appointment of RECODA CEO



Construction of Murum Dam begins



Press Metal Sarawak Bhd starts operations in Balingian, Mukah in August 2009



Earth breaking ceremony for the Mukah New Administrative Centre, which will house the head office for RECODA, was officiated at by YAB Chief Minister in March 2009



Mukah coal-fired power plant starts operations in April 2009



Earth breaking of Tanjung Manis Halal Hub on 8 October, 2009



Construction of Samalaju Industrial Park begins in 2009



Bakun Dam impoundment begins in October 2010

### 2010

Sarawak delegation led by the Chief Minister, promotes Tanjung Manis Halal Hub in London, in conjunction with the inaugural Oxford Global Islamic Branding and Marketing Forum on 25 - 27 July, 2010

### 2011



SCORE featured prominently during the Malaysian trade mission to the United Arab Emirates in January 2011



Earth breaking ceremony for Tokuyama's polycrystalline silicon factory in Samalaju on 16 February, 2011



Launch of Mukah New Administrative Centre on 9 April, 2011



Groundbreaking ceremony for Press Metal Bhd's Samalaju facility on 13 April, 2011



Sarawak Energy Berhad signed four Power Purchase Agreement (PPA) Term Sheet Agreements with four SCORE investors - OM Materials Sarawak Sdn Bhd, Asia Minerals Ltd, Press Metal Bhd and Tokuyama Malaysia Sdn Bhd in April 2011



In June 2011, Sarawak Energy Bhd and Sarawak Hidro Sdn Bhd signed the 30-year Power Purchase Agreement (PPA) for the full output of the Bakun hydroelectric facilities



Bakun HEP begins generating electricity



The State Secretary and the Sarawak team participate in the Cities and Corridors Lab organised by PEMANDU on 11 October, 2011

### 2012



20 January, 2012 Power Purchase Agreement signing ceremony between Sarawak Energy and OM Materials (Sarawak) Sdn Bhd



3 October, 2012 Groundbreaking ceremony for OM Materials (Sarawak) Sdn Bhd's Ferro Alloy Smelting Plant in Samalaju Industrial Park



30 April, 2012 Power Purchase Agreement signing ceremony between Sarawak Energy Bhd and Tokuyama Corporation



14 November, 2012 The initial commissioning phase of Press Metal Bhd's aluminium smelting plant in Samalaju Industrial Park



28 May, 2012 Groundbreaking ceremony for Pertama Ferroalloys Sdn Bhd's manganese alloys and ferrosilicon smelting plant in Samalaju Industrial Park



17 September, 2012 Construction of UiTM Campus in Mukah begins



# 2013



September 2013  
Murum Dam  
impoundment begins

*Photo courtesy of Sarawak Energy Berhad*

11 October, 2013  
Sarawak Energy Bhd signs  
Power Purchase Agreement with Sakura  
Ferroalloys Sdn Bhd



*Photo courtesy of Sarawak Energy Berhad*



*Photo courtesy of Sarawak Energy Berhad*

22 October, 2013  
Power Purchase Agreement signing  
ceremony between Sarawak Energy Bhd  
and Tokuyama Corporation



November 2013  
Groundbreaking ceremony for the  
Tanjung Manis Water Supply Project  
(Phase 1)



*Photo courtesy of Sarawak Energy Berhad*

December 2013  
Sarawak Energy Bhd completes  
Murum Resettlement Exercise

December 2013  
Cahaya Mata Sarawak  
Berhad enters into  
a Shareholders'  
Agreement for the  
development of a  
phosphate plant in  
Samalaju



# 2014

22 April, 2014  
The official start  
of operations for  
Samalaju Port with  
the arrival of Harbour  
Quartz at the port



15 April, 2014  
Contract Signing Ceremony  
for Mukah New Airport Project  
(Package 1 - Initial Earthwork)



17 September, 2014  
Inauguration of Tokuyama's  
polycrystalline silicon factory  
in Samalaju



9 October, 2014  
Sarawak Energy Bhd (SEB) entered  
into a contract with Shanghai  
Electric Group Co Ltd for the  
construction of the Balingian Coal-  
fired Power Plant Project



5 December, 2014  
Official handing over of Murum HEP's first turbine unit to SEB, from  
contractor Three Gorges Development Company (M) Sdn Bhd

# 2015

29 July, 2015  
Groundbreaking Ceremony  
for HU-CHEMS' Malaysia  
Project



30 July, 2015  
Launch of Long Lama  
Bridge Project, Miri by  
YAB Chief Minister of  
Sarawak



3 August, 2015  
Earth Breaking Ceremony  
for the Palm Oil Bulking  
Storage Facility at Palm  
Oil Industrial Cluster  
(POIC) Tanjung Manis



20 November, 2015  
Launching of Mukah Biomass  
Power Plant



UiTM Mukah Campus  
welcomes its first batch of  
students in November



Construction of Balingian Coal  
Fired Power Plant begins

# 2013

# 2014

# 2015



*'Forum Belia Tegas 2015' - one of the programmes organised to promote TVET*



# Special Focus



The fastest growing Growth Nodes in SCORE – Samalaju and Mukah – continued to develop significantly and efforts by both the private and public sector have sustained the development of these Growth Nodes in 2015.

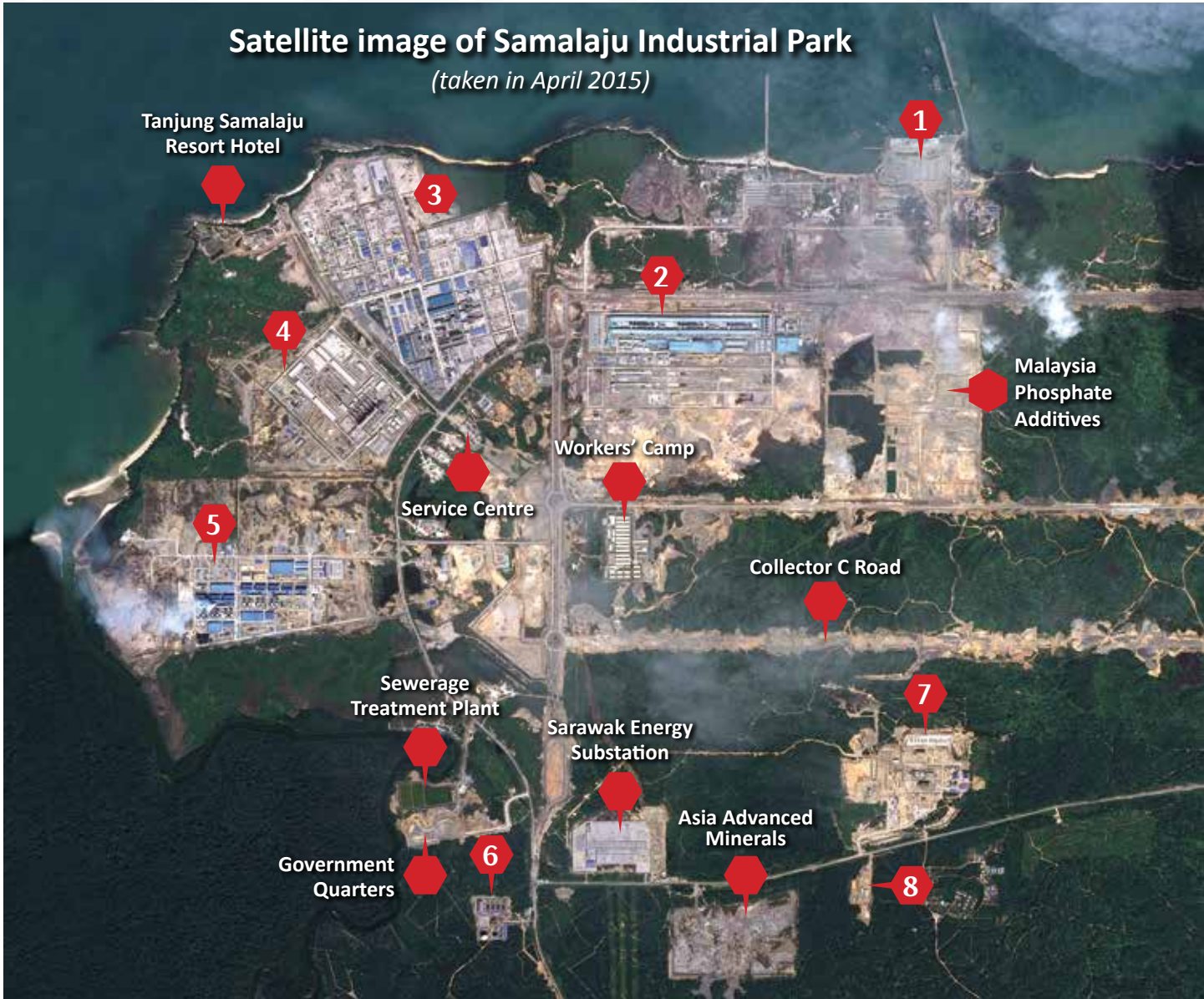
The progress of SCORE was also outlined through the State and Federal Government's efforts in developing human capital and improving the road connectivity within the Corridor and throughout Sarawak.

RECODA was also proud to showcase the progress of SCORE in international expos in 2015.



## Samalaju Industrial Park

Satellite image of Samalaju Industrial Park  
(taken in April 2015)



1 Samalaju Port



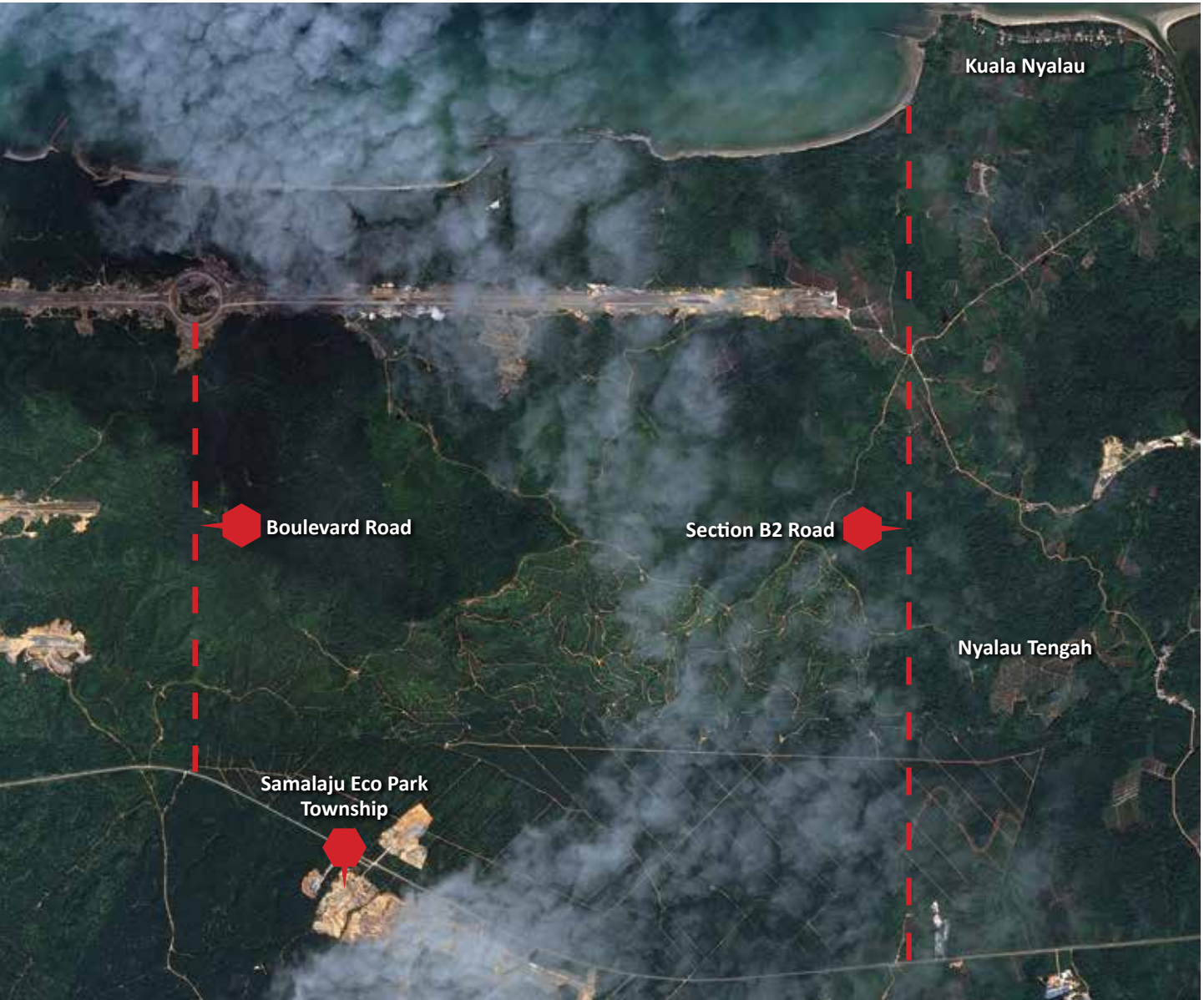
2 Press Metal



5 OM Materials



6 Samalaju Water Supply



**3** Tokuyama



**4** Pertama Ferroalloys



**7** Sakura Ferroalloys



**8** Elkem Carbon

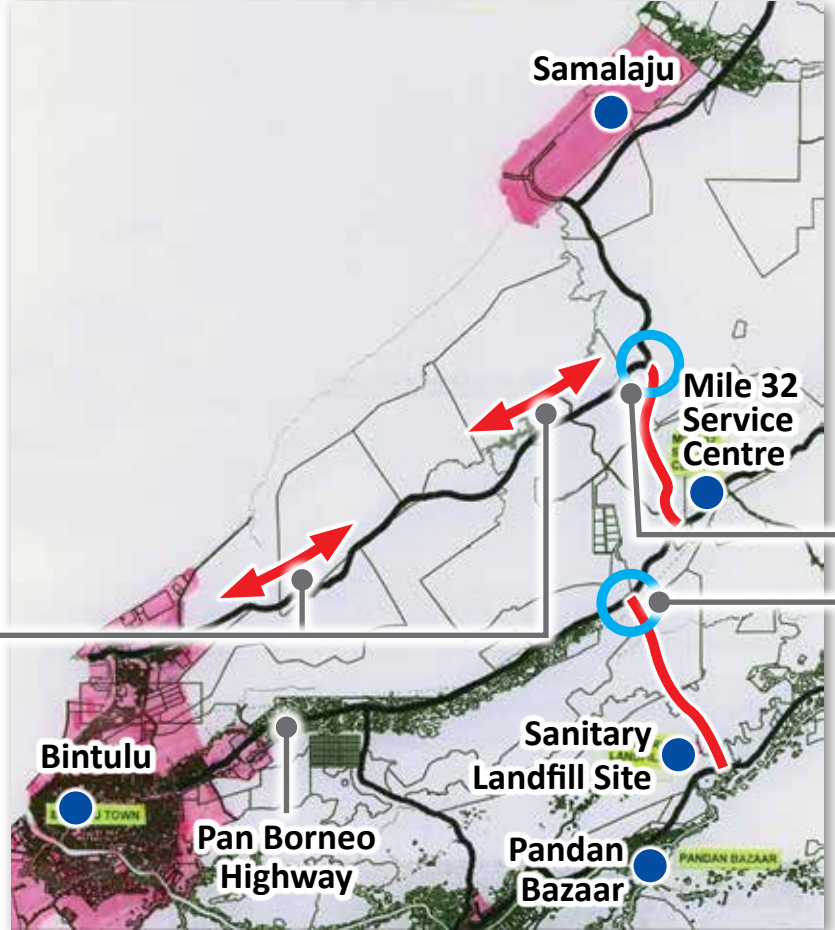




## Samalaju Industrial Park Infrastructure



Upgrading of Tanjung Kidurong - Samalaju Road



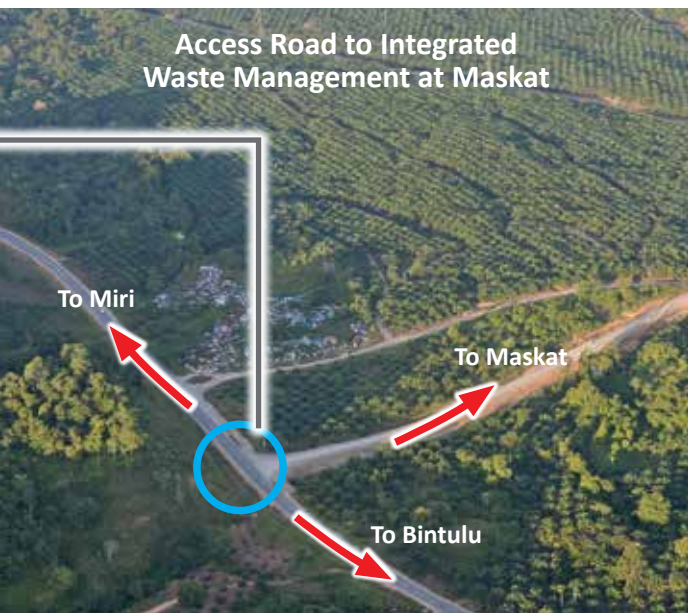
**Access Road to Mile 32 Service Centre connecting to Pan Borneo Highway**



**Phase 1 Stage 3 Raw Water Intake at Sungai Similajau**



**Access Road to Integrated Waste Management at Maskat**





# Mukah

## Mukah Education Hub



UiTM Mukah



Politeknik Mukah



PPKS Mukah



Proposed Kolej Laila Taib

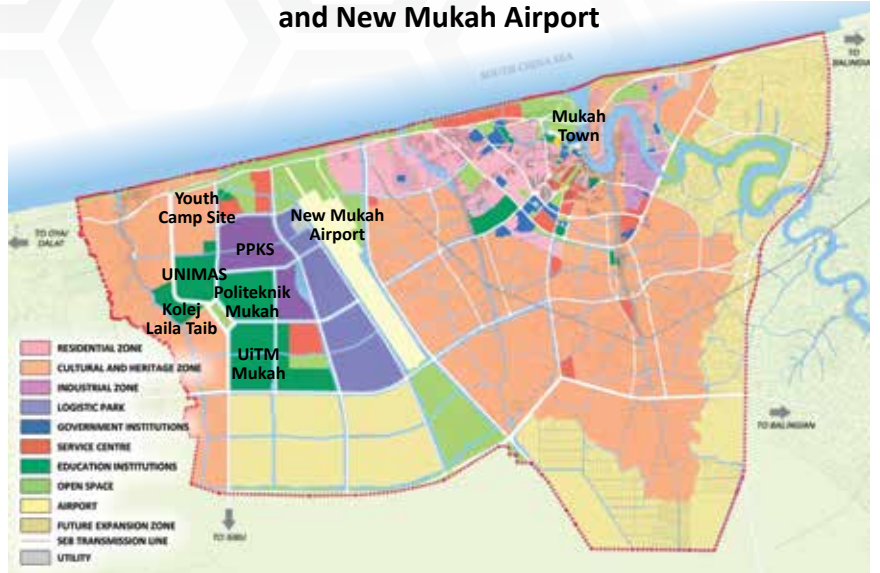


UNIMAS Mukah R&D Centre



Proposed Mukah Science Park

## Landuse Plan of Mukah Town, Education Hub and New Mukah Airport



New Mukah Airport



## Mukah Development Plan



**Mukah Smart City**



**Administrative Centre**



**Mukah Resort Zone**



**Mukah Water Supply Plan - Phase 2**



**Matadeng Industrial Park**



**Press Metal Mukah**



**Mukah Coal Fired Power Plant**



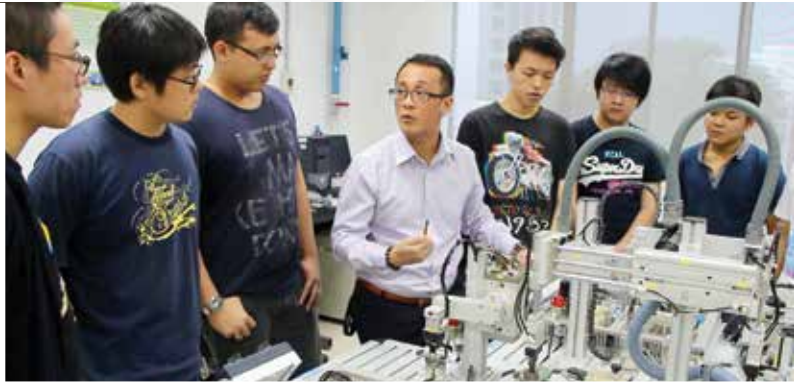
**Balingian Coal Fired Power Plant**



## Human Capital Development

Developing Sarawak's human capital is one of the most crucial aspects of ensuring the success of SCORE. The State's greater focus on technical vocational education and training (TVET) has been the direct result of Sarawak's industrialisation aspirations through SCORE, and the growth of industries requiring a skilled and semi-skilled technical workforce.

The future workforce of Sarawak will need to meet the requirements of the new types of industries, particularly the ones setting up their manufacturing operations in Samalaju.





*Swinburne University of Technology Sarawak Campus*



*Curtin University Sarawak Campus*



*Universiti Putra Malaysia, Bintulu Campus*



*University College of Technology Sarawak*



*Mukah Polytechnic*



*UiTM Kota Samarahan Campus*



*Universiti Malaysia Sarawak (UNIMAS)*



## Tabung Ekonomi Gagasan Anak Bumiputera Sarawak (TEGAS)

*Sarawak Bumiputera Technical Education Promotion Charitable Trust*

TEGAS was established by the State Government on 28 February 2012 to promote technical education and vocational training (TVET) among young Sarawakians, especially among the rural communities. Harnessing on a talented workforce, TEGAS has organised various types of activities such as the Sarawak Career and Training Fair (SCaTFair), Forum Belia TEGAS and other types of programmes to promote TVET.

TEGAS has been collecting enrolment data from 31 public technical training institutions throughout Sarawak. By 2015, the percentage of annual enrolment had increased to 96.26%, as compared to only 48% in 2012.

| Year | Enrolment | Capacity | % of filled capacity |
|------|-----------|----------|----------------------|
| 2012 | 8870      | 18571    | 48%                  |
| 2013 | 10386     | 18571    | 55.93%               |
| 2014 | 16908     | 18571    | 91.05%               |
| 2015 | 17877     | 18571    | 96.26                |



Institutions that offer courses related to the 10 priority sectors in SCORE. The breakdown of the courses are as follows:

| Level                                     | Total number of courses |
|-------------------------------------------|-------------------------|
| Certificate (SKM, Modular, Short courses) | 202                     |
| Diploma / Foundation                      | 164                     |
| Degree                                    | 60                      |

*\*Source: TEGAS 2015 data collection*

### Technical Training Institutions

Since SCORE was introduced in 2008, there have been three technical training institutions that have been established to provide technical and vocational training to produce enough human capital to meet the industry demands of SCORE.

- Advance Technology Training Centre (ADTEC), Bintulu – 2011
- University College of Technology Sarawak (UCTS), Sibul – 2013
- Centre of Technical Excellence Sarawak (CENTEXS), Kuching – 2014

The establishment of these institutions is to train more technical workforce to fill the 1.6 million jobs to be created through SCORE, by the year 2030.





## Human Capital Development for SCORE Industries

*Workforce Development Unit,  
Chief Minister's Department*

As of December 2015, a total of eight projects out of the 22 projects approved are already in operation in Samalaju and has generated 6,500 direct operations jobs. In addition, about 10,000 construction jobs were generated in 2015 by projects linked to the development of SCORE including about 4,000 jobs in construction. About 60% of these direct operations jobs and 50% of the construction jobs were taken up by Sarawakians.

Workforce Development Unit of the Chief Minister's Department (WDU) carried out various initiatives in 2015 to develop a bigger pool of qualified Sarawakians with the necessary skills to match the needs of industries. Together with TEGAS, WDU's promotion of TVET training has been successful. The enrolment as a percentage of the capacity in the 31 public TVET institutions has increased significantly from 62.9% in 2014 to 96% in 2015. The number of skilled (Degree and Diploma) and semi-skilled (Skill Certificates) graduates produced by the 119 institutions (both TVET and HEIs) surveyed in the state has also increased from 22,162 graduates in 2014 to 25,762 graduates in 2015.

However, despite the increase in the number of skilled and semi-skilled graduates produced, it is still not enough to meet the anticipated need. The State has to expand the capacity especially in the TVET sector in order to train more Sarawakians to be skilled or semi-skilled workers. The State has set up another branch campus of the Centre of Technical Excellence (CENTEXS) in Lundu. Under the 11th Malaysia Plan, three more CENTEXS campuses will be established and will also develop the Sarawak Skills Development Centre's branch campus in Mukah. A branch of Akademi Binaan Malaysia will also be set up by Construction Industry Development

Board (CIDB) in Bintulu. ADTEC Bintulu has just started its operations and is well positioned to support the industries in Samalaju. In addition to these, WDU is also helping and supporting private TVET institutions to either expand their current capacity or set up new institutions.

To ensure that the output from these institutions fit with the requirements of the industries, in 2015, WDU conducted six 'Synergistic Networking Sessions' between industries and institutions in Kuching, Sibul, Bintulu and Miri. The objective is to build a strong link between industries and institutions and provide a platform to discuss issues such as relevancy of the training programs to the industries' manpower needs, opportunities for industrial attachment, training of facilitators and research. WDU was also happy to see several companies taking their own initiative to work with institutions to develop special programs to meet their specific needs. Sakura Ferroalloys Sdn Bhd, for example, is working with ADTEC in Bintulu while Press Metal is working with CENTEXS in Kuching. Tokuyama has established its own in-house training centre to train their own workers.

More institutions are also offering programs to meet the needs of SCORE industries. For example, the State is now producing about 180 graduates annually in each of the three major engineering programs highly demanded by the manufacturing industry, namely Chemical, Electrical and Mechanical Engineering. Some universities have also developed special programs to meet the needs of the Halal Hub that is being developed in Tanjung Manis. UiTM for example has started the Diploma in Halal Management program and will be offering the Diploma in Herbal Production and Diploma in Aquaculture in the near future. Similarly, University College of Technology Sarawak is offering a Bachelors Degree in Food Technology.





## Centre of Technical Excellence Sarawak (CENTEXS)

“I’ve always had an interest in understanding how electronics work. I was first exposed to this field through a friend when I was studying at a vocational secondary school. Unfortunately, I wasn’t able to study in this field until I completed my secondary education, then I decided to take up this course because I wanted to be able to learn more in this area.

I chose this course because I’m aware that there are companies like Sarawak Energy that requires this expertise, so my plan is to continue my studies and be a qualified charginer. This allows me to enter SCORE where there are many hydroelectric dams built like Bakun HEP for example, that will be supplying energy to the factories in SCORE.

Through SCORE the career opportunities have expanded beyond going offshore specifically going into the oil & gas industry. And apart from the companies that require wireman, I can also look for work at the hydroelectric dams, which offers a great opportunity to propel my career further.

Given the opportunity, I wish to start my own company one day and I want to share the knowledge that I have acquired, especially with the people who don’t know much about this field.”

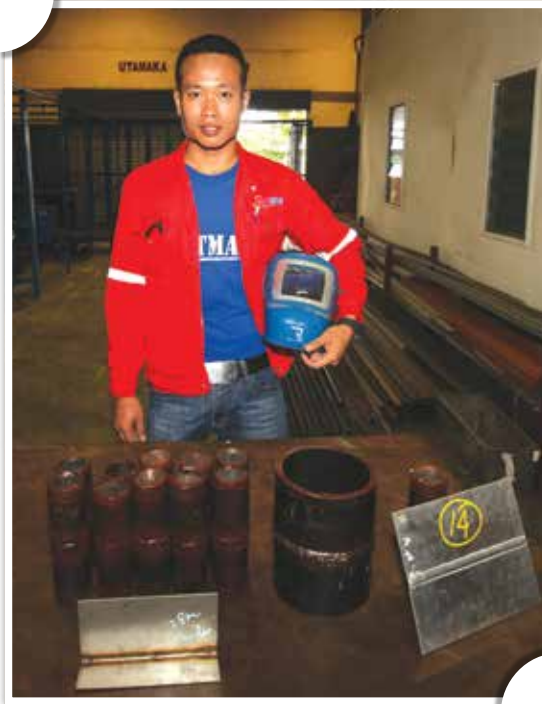


**Ridzuan Bin Sharkawi**, Kuching  
*Electrical & Electronics - Wireman*  
**Centre of Technical Excellence Sarawak (CENTEXS)**





## GIATMARA Santubong



"I first began my studies at Giatmara Miri, then later went on to further my studies at Giatmara Santubong.

I chose this course because it allows me to choose from a wide range of industries to work in and I believe it will bring a lot of returns.

As soon as I complete my studies, I'm able to start my career anywhere because this course opens up a wide range of options for me. My hope is that through SCORE, there will be a lot of opportunities for trainees like us. I will be able to start my career and will be looking for opportunities as a welder in the shipping industry as well as in the oil & gas industry.

SCORE brings a lot of investors to Sarawak and I think it's a great initiative by the State which has tremendously expanded our career options."

**Jerry Uka Baruk**, Lawas  
*GTAW (Gas Tungsten Arc Welding)*  
*Advance Welding Technology*  
**GIATMARA Santubong**





## University College of Technology Sarawak (UCTS)



“I took up the Bachelor of Engineering (Technology in Electrical & Electronic) because it is a great stepping stone for my career to learn as much as I can. I get to learn a wide range of skills, for example, programming; preparing reports; and also gain practical industrial skills. As we are in the laboratory every single day, this gives me real-world exposure which can prepare me better when I enter the workforce and help a lot in understanding what I need to do when a task is given.

**Nur Iqlima Binti Mohd Masri**, Sibul  
*Bachelor of Engineering (Technology in Electrical & Electronic)*  
**University College of Technology Sarawak (UCTS)**

My dream is to work in the oil & gas industry, telecommunications industry or a power utility company. SCORE provides a great opportunity for me to venture into other types of industries like manufacturing aluminium, steel, marine-related industry, timber-based industries, etc. With the industries in SCORE requiring a lot of energy, I also see it as a great opportunity to establish my career there - I wish to be a part of SCORE’s development to help develop the state of Sarawak further through SCORE.”







## Sarawak Skills Development Centre (PPKS)

“My interest in this field began when I was in primary school when I got a chance to learn about machinery. Driven by a strong sense of curiosity, I also entered secondary school by going into the *Kemahiran Hidup* (life skills) class in the Technical Skills stream, which allowed me to understand more about electrical and electronics engineering.

I also come from a family of electricians, including my own father, who has his own electrical workshop.



**Liu Li Cing**, Kuching  
*Pembantu Ahli Teknologi Mekatronik,*  
*Malaysian Skills Diploma (DKM)*  
**Sarawak Skills Development Centre**  
**(PPKS)**

What we do in this course is we get to control a lot of machinery that can be found in large factories. We would design the machines to carry out particular tasks that are either repetitious or complex. I also learn to use software to control robots that we usually see on television. It always makes me wonder how they work and I always get very excited when I see them.”





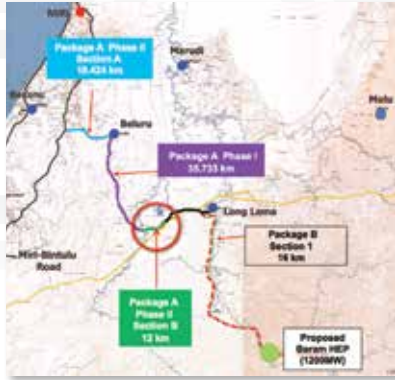
## Connectivity SCORE Road Infrastructure



### 1. Samalaju Industrial Park Road Connectivity



### 2. Access Road to Baram



### 3. Access Road to Murum HEP



### 4. Sangan/Ng. Merit Access Road



### 5. Kapit/Tunoh/Baleh Access Road



### 6. Kanowit/Song/Kapit Access Road



### 7. Tanjung Manis Halal Hub Road Connectivity



Halal Hub Road Package 1 Phase 1 (4 km) - completed



Halal Hub Road Package 1 Phase 2 (8 km) - under construction





## Pan Borneo Highway

### Pan Borneo Highway

The Pan Borneo Highway project was launched by the Prime Minister in 2015. It marked another milestone in connecting the northern and southern region of Sarawak, as it will provide greater mobility for the people and improved connectivity for trade.

A major section will cut through the central region of the State, thus connecting the artery roads of the SCORE Growth Nodes to the “spine” of the State’s main transport link – the Pan Borneo Highway.

The impact of this highway will be felt even more, when the roads from the hinterland are also connected to it.



## Transversing Sarawak, Accelerating Growth

| Region  | Route                                 | Distance | Projected Commencement & Completion Date |
|---------|---------------------------------------|----------|------------------------------------------|
| North   | Puttungan Junction to Belaga Junction | 45 km    | 1st Quarter 2015 – 3rd Quarter 2017      |
| North   | Puttungan Junction to Serapiak        | 45 km    | 3rd Quarter 2015 – 3rd Quarter 2018      |
| North   | Serapiak to MB                        | 14 km    | 3rd Quarter 2016 – 1st Quarter 2020      |
| North   | Puttungan to Serapiak                 | 45 km    | 1st Quarter 2016 – 1st Quarter 2020      |
| Central | Puttungan to MB                       | 45 km    |                                          |







## Promoting SCORE

### International Energy Week 2015, in Kuching

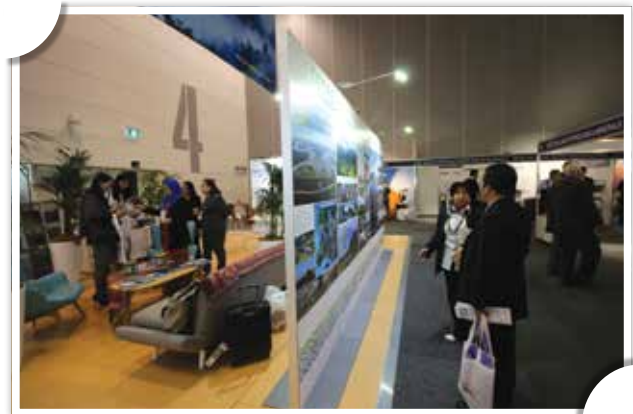
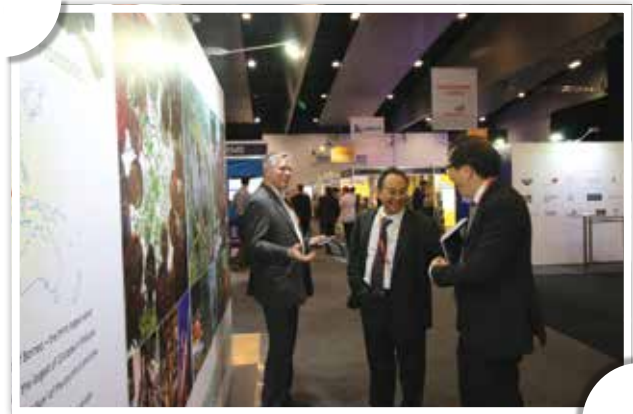


RECODA's pavilion at IEW 2015 received the award for the 'Most Outstanding Booth' and 'Most Informative Booth'.



**International Mining and Resources Conference 2015, in Melbourne, Australia**

RECODA collaborated with Sarawak Energy Bhd to mount an exhibition display at IMARC 2015, to promote the investment opportunities in SCORE among Australia's major mining industry players.





*Aerial view of the Mukah New Administrative Centre, where RECODA office is located, with Menara Pehin Setia Raja in the background*



**RECODA**

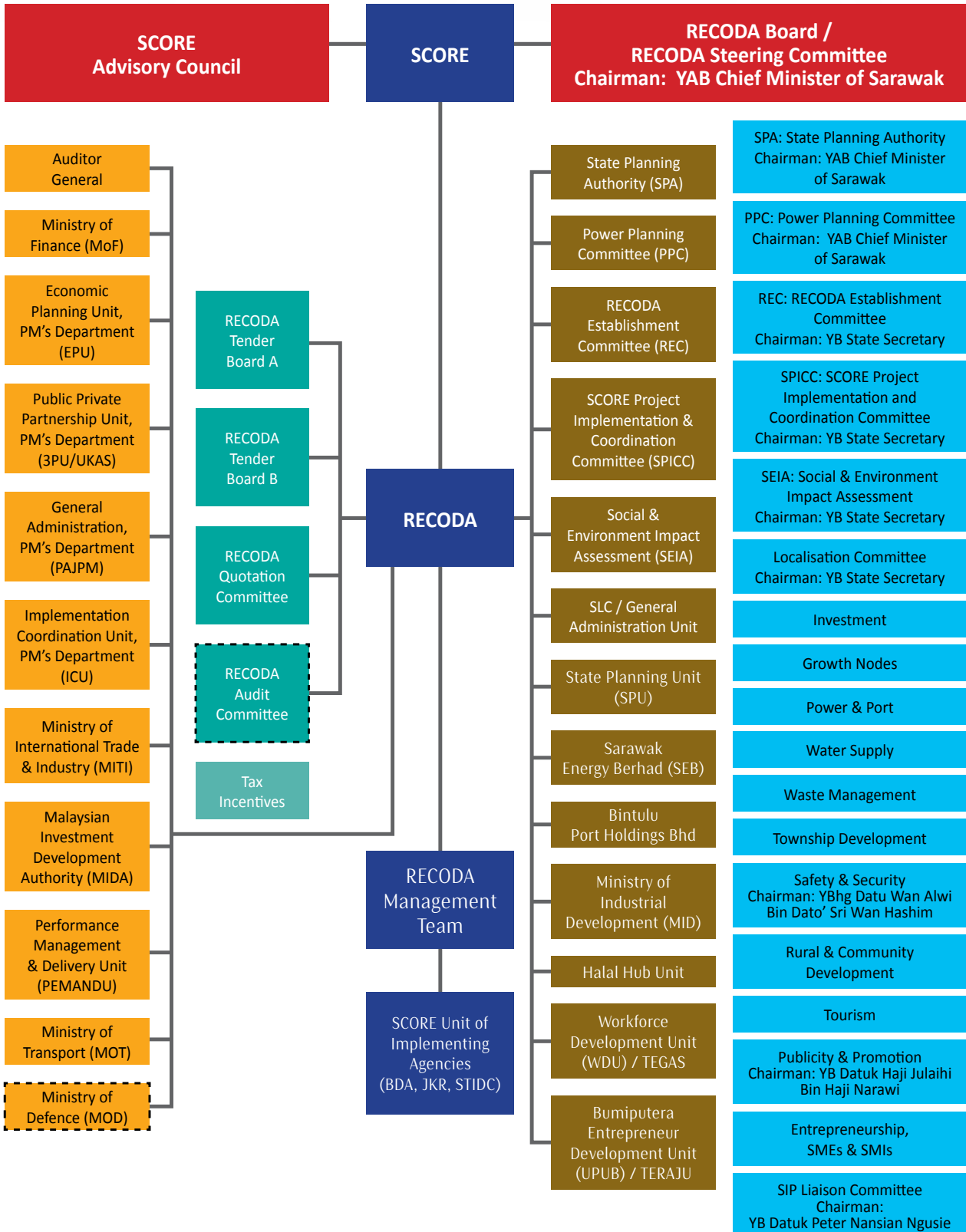






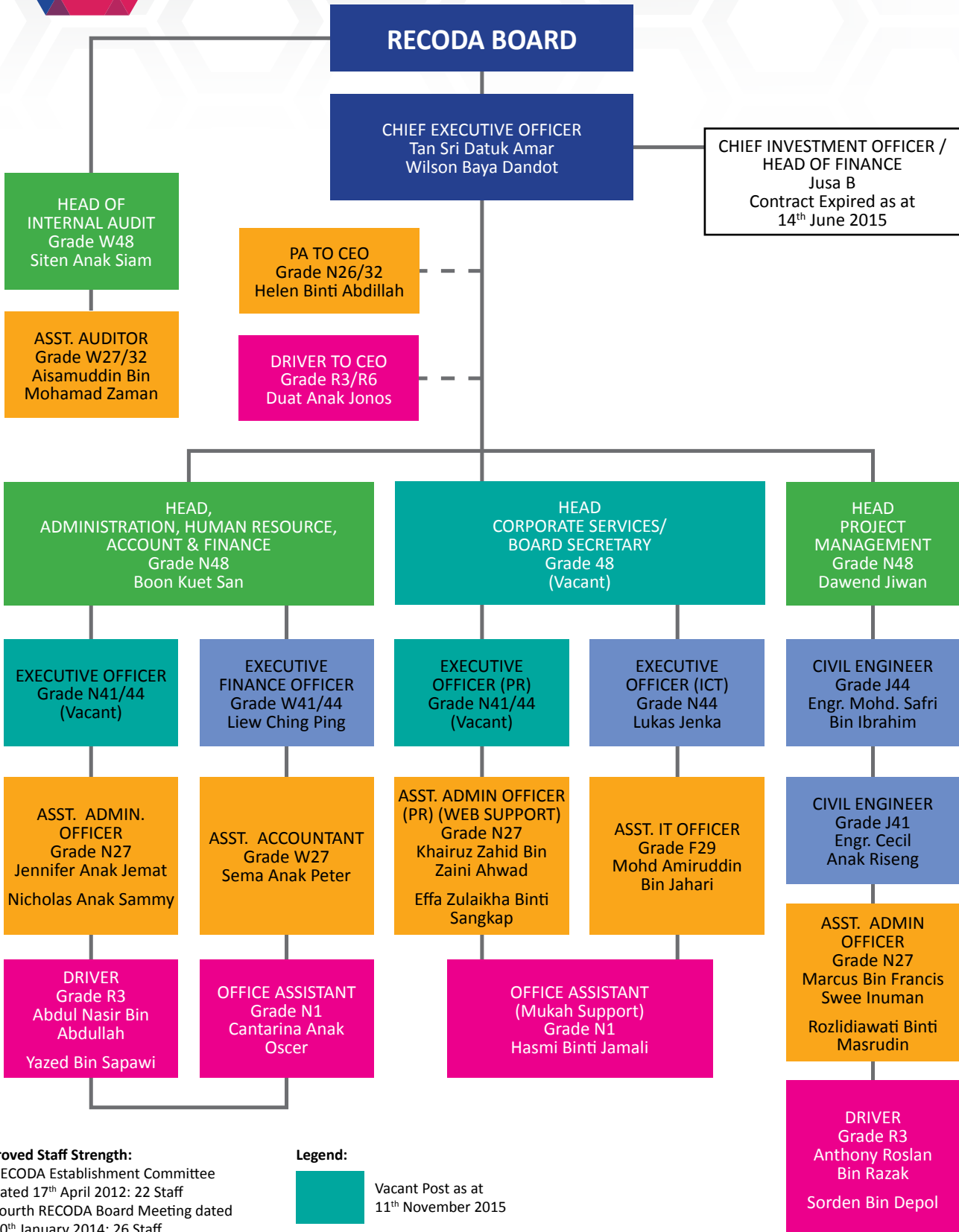
# RECODA

## SCORE/RECODA Coordinative Model: Governance





# RECODA Organisational Structure



**Approved Staff Strength:**

1. RECODA Establishment Committee dated 17<sup>th</sup> April 2012: 22 Staff
2. Fourth RECODA Board Meeting dated 20<sup>th</sup> January 2014: 26 Staff
3. RECODA Establishment Committee dated 12<sup>th</sup> May 2015: 29 Staff
4. Existing Staff as at 11<sup>th</sup> November 2015: 25 Staff

**Legend:**

- Vacant Post as at 11<sup>th</sup> November 2015
- Contract Expired as at 14<sup>th</sup> June 2015



# Activities in 2015

## January



Visit by GS Caltex group from Korea

20

21



Courtesy Call from Director of Jabatan Pembangunan Kemahiran Wilayah Sarawak (Skills Development)

## February



2 Curtin Visit to Samalaju Industrial Park (Tokuyama & Press Metal) Bintulu

Courtesy visit by YB Lee Kim Shin, Assistant Minister of Communications & Sports, and Dr Ramli Rashidi, Director of ADTEC Bintulu



5

4



Visit by Mr Masahiko Horie, former Japanese Ambassador to Malaysia

Special site visit and meeting on Samalaju Industrial Park-Kidurong Road Development



12



Sarawak Community College strategic collaboration ceremony with SCORE and High Impact Industries

13

## March



2 Courtesy call from US Embassy Deputy Chief of Mission Mr Edward Kagan



8

Minister of International Trade and Industry, YB Dato' Sri Mustapa Mohamed leads "Turun Padang" Programme to Samalaju Industrial Park

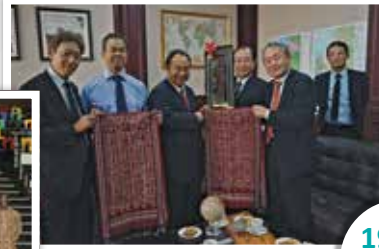


**March**



16

Speaker at the "Forum on An Overview and Future Development of SCORE" at Curtin University Sarawak



19

Courtesy visit to RECODA by outgoing Vice President of Tokuyama Malaysia Sdn Bhd and his successor



25

Speaker at the seminar on Human Capital Development at University College of Technology Sarawak (UCTS)

31



Prime Minister YAB Datuk Patinggi Mohd Najib Bin Tun Haji Abdul Razak launches Pan Borneo Highway project at R&R Bakun road junction, off Mile 32 Miri-Bintulu Road, and visits Samalaju Industrial Park

**April**



9

Visit by CEO of Titanium Group of Companies, Mr Chris Chung & CEO of Dubai Holdings LLC, Mr Abdunasser Bin Kalban

Site visit and site meeting No. 24 on Baleh Dam access road project package B (phase 1)



14

**June**



4

Site visit and meeting on New Mukah Airport and Mukah Water Supply Projects Development



26

Deputy Chief Minister YB Datuk Patinggi Tan Sri (Dr) Alfred Jabu anak Numpang's working visit to Ulu Baram

Ministry of Education visit to Samalaju Industrial Park



15





## Activities in 2015

### July



6

Economic Diplomacy visit from the Ambassador of France, His Excellency Mr Christophe Penot

Launch of Long Lama Bridge Project, Miri by Chief Minister YAB Datuk Patinggi Tan Sri (Dr.) Haji Adenan Haji Satem



30



7

RECODA 6<sup>th</sup> Board of Directors' Meeting

Roundtable discussion with Dupont



23

### August



17

Ministry of Finance visit to Samalaju Industrial Park



### September



10

Samalaju Industrial Park Liaison Committee Meeting

Courtesy call by Brunei Darussalam High Commissioner to Malaysia, His Excellency Alaihuddin Bin Pehin Orang Kaya Digadong Seri Lela Dato Seri Utama Haji Awang Mohd Taha



15



15

The commencement ceremony for the Pan Borneo Highway Telok Melano-Sematan



30

Oxford Business Group, Sarawak Panel Discussion: SCORE Investment Opportunities 2015 – 2020

### October



**28**  
RECODA and BDA joint meeting and site visit to Samalaju Industrial Park



**29**



Lodge National Secondary School visit to Samalaju Industrial Park



### November



**1**  
Value Management Lab – SCORE project – access road to Baleh Dam site, Kapit

The Closing Ceremony of the Pilot Programme for the Mobile Youth Transformation Vocational (MYTV), Series 1/2015



**28**

YAB Chief Minister Datuk Patinggi Tan Sri (Dr.) Haji Adenan Haji Satem launches new District of Bukit Mabong in Tunoh Growth Node



**3**



**28**

Visit to UiTM Mukah Campus

### December



**2**

Briefing on SCORE to Investment Delegation from China



## Sharing the SCORE Story in 2015



International Energy Week (SCORE Pavilion), Kuching, 27<sup>th</sup> January



Sarawak Career and Training Fair 2015 (SCaT Fair), Kuching, 7<sup>th</sup> - 8<sup>th</sup> March



Programme at Pusat Sehati Gabem (PSG) Bintulu, 5<sup>th</sup> April



Pesta Kaul Mukah, 18<sup>th</sup> - 26<sup>th</sup> April



Minggu Saham Amanah Malaysia 2015, Sibü, 19<sup>th</sup> - 27<sup>th</sup> April



National Labour Day Celebration 2015, Kuching, 1<sup>st</sup> May



Exhibition on Career Exhibition & Training, Sibü, 9<sup>th</sup> May



Sarawak State-Level Youth Day Celebrations, Bintulu, 12<sup>th</sup> - 14<sup>th</sup> June



Sarawak Grassroots Leadership Seminar 2015, Kuching, 15<sup>th</sup> - 16<sup>th</sup> June



Exhibition on Career Education & Training Opportunities, Sibü, 1<sup>st</sup> August



Myskills Fair 2015 Wilayah Sarawak at World TVET Conference 2015, Kuching, 25<sup>th</sup> August





Forum Belia TEGAS (Series 2), Miri, 19<sup>th</sup> September



Sarawak Career and Training Fair  
Miri 2015, 26<sup>th</sup> September



Forum Belia TEGAS (Series 3),  
Mukah, 10<sup>th</sup> October



6<sup>th</sup> Muslim World Biz 2015,  
Kuala Lumpur, 27<sup>th</sup> - 30<sup>th</sup> October



Lan Berambah Sarawak 2015,  
Kuala Lumpur, 24<sup>th</sup> October



Launch of Bukit Mabong District  
in Tunoh, Kapit, 2<sup>nd</sup> - 3<sup>rd</sup> November



Exhibition at the International Mining and Resource Conference (IMARC),  
Melbourne, Australia, 8<sup>th</sup> - 12<sup>th</sup> November



Education and Career Exhibition in conjunction  
with Mukah Regatta, 27<sup>th</sup> - 29<sup>th</sup> November



Hari Peladang Penternak  
& Nelayan Exhibition, Samarahan,  
27<sup>th</sup> Nov - 3<sup>rd</sup> December



International Biomass Conference  
Malaysia 2015, Kuala Lumpur, 8<sup>th</sup> December



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